

Work area or Taskforce	Aims towards sustainable Scotland	Tasks	Active Membership/ Leadership	Staff support/ Funding	LINK Integration	Allies/ Liaison
Agri Taskforce	 Implementation of an SRDP which contributes to ATF's goals for a sustainable agricultural sector that delivers the max poss env'l & other public benefits. Input into changes of the agricultural support used in Scotland until 2013 to ensure they are best suited to the Scot env. Continue lobbying for further CAP reform on a EU scale & develop thinking on how it could best be tailored for Scot conditions Aim to target funds better at High Nature Value farming inc through Less Favoured Areas Support scheme reform SG policies on climate change & agric that incorporate LINK views. As part of the wider LINK group, input into the SLUS work to reflect LINK views. Develop position for agriculture and woodland Scot food policy contains sufficient env'l objectives. Soil strategy includes measurable env'l targets. Input to review of Scot Organic APand its replacement. 	 Continue involvement with SRDP PMC. Monitor what is included in scheme. LINK ATF reps on above groups with input from other ATF members. (high effort) IOP - No decrease in funds to axis 2 options or Rural Priorities; Involvement with development of new SRDP which is well targeted at envl delivery. Follow up results of Pack review and environmental impacts are suitably assessed. ATF led by convenor (high effort) IOP - Movement of SFP away from hist model. Better x compliance measures. Develop briefings updating Beyond the CAP vision. Discuss UK CAP vision with UK Links. ATF led by convenor (high effort) IOP - Production of briefings & UK vision. Use of it by others. Lobby for changes to LFA as part of CAP reform. ATF led by convenor (med effort) IOP - LFA targeted better at envl delivery Continue involvement in Scottish Government Agriculture and climate change stakeholder group. (high effort) IOP - ATF rep on group. Production of ag measures that stand scrutiny against the targets of the Climate Change delivery plan. ATF input to LINK document and Scottish Government's development of strategy. ATF lead on SLUS (med effort) Monitor Scottish Government developing food policy, ensure env't not forgotten (low) Continue involvement with development of framework (med effort) Continue involvement & w. brief (low) 	Led by: Arch Scot/RSPB ?Bumblebee CT, Butterfly Conservation NTS, RSPB, SWT, WTS, Soil Ass Representation on various groups by ATF members	Parliamentary support for some aspects of work, e.g. promoting CAP vision DPF allocation (carried forward) for publication of factsheets on CAP. Possible event. (What, when?)	Meeting jointly with SLU TF as the two TFs have many of same players. Also coordinating with Woodland Forum eg over positioning on woodland expansion. Need to coordinate with Landscape, Climate, Water, SEFF and Deer Task forces on CAP reform and SRDP which overlap a number of policy areas. This could mainly work through e-mail communications though occasional joint meetings will be required.	SNH, SEPA, National Parks, Scot Gov, SGRPID, SG Wildlife and Habitats division, agriculture policy unit in SNH, SEPA land use policy. Some joint Links work

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Climate Adaptation Taskforce	 Influence the development of Scottish Government's Adaptation Framework Sector Action Plans and the statutory Adaptation Programme (likely in 2013). (HIGH) 'Silo busting' needed in relation to SG early 2012 Seek membership of Adaption Stakeholder Group when it is constituted. (LOW) Analyse Committee on Climate Change's (CCC) preparedness report for Scotland and provide response to Government. Continue to influence further work of the CCC. (MED) Follow and analyse the outputs of the UK Climate Change Risk Assessment 2012. (MED) 	 Meeting with Scottish Government to discuss Government plans for development. CATF meeting to plan response and supportive action. Draft Climate Adaptation Briefing, seek sign-up, promote early 2012 Remind SG of LINK interest in being part of the group. Commission gap analysis of UK Risk Assessment first half of 2012 	Leader Ship Led by: RSPB No Depute Soil Association; Buglife; Plantlife; Butterfly Conservation; Scottish Allotments and Gardens Society; Froglife (corresponding member); Woodland Trust (corresponding member);	Parliamentary support likely to be sought for briefing MSPs on Adaptation and the adaptive responses we seek from Government. – Date unknown. Possible funding needed for any of the below potential outputs: • Gap analysis of Government Adaptation plans • Conference or workshop on adaptation • Document on climate impacts on biodiversity in Scotland and case studies. (Timings and Costs).	Adaptation is a cross-cutting issue which is important for a majority of taskforces. The CATF needs to decide the best way to engage with the other TFs in a formal way. Written briefings and discussions with members may be needed in 2012 to inform and seek input and expertise to CATF work from members of other TFs.	The CATF has informal links with SCCS to provide adaptation messages as appropriate. We anticipate a meeting with the Adaptation team of Scottish Government in Autumn 2011. Following this a meeting wil be arranged with SNH. (Has this happened)



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Consensus building on difficult issues	Stronger eNGO positioning to better influence wider policy community	Energy : Draft statement for internal consultation and sign-up on impact of onshore wind on landscape as part of Scotland's energy 'strategy' Consider running member workshop around	LTF initially Board to advise on	Staff support circulation and seeking of comments. Staff liaise		
		the statement	need for workshop	with Board as needed,		
		Housing policy:	PO to scope			
		Identify work and players on housing policy beyond LINK	contacts for e Feb.	PO scopes contacts.		
		Investigate whether alliance and possibly joint work with these is possible to develop set of principles	PTF discussion Feb/March			
		Consider whether separate LINK research on some key housing issues is important	Joint PTF, NPTF, LTF discussion reporting to April networking			
Deer Taskforce	Sustainable deer management policy and practice in Scotland	In wake of Jan submission input to Woodland Expansion Group. Monitoring Deer Strategy implementation and implementation of Wildlife & Natural Environment Act (2011) Planning to widen focus of advocacy to 'management of wildlife', in line with SNH	Led by: RSPB Depute: JMT Members: NTS, Cairngorms Campaign, SWT,			
		policy Continue to meet SNH bilaterally				



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Economics Forum	Aim: Influence the debate around economics in Scotland Audience: policy community in Scotland and wider (international, eg Rio+20, EEB, IUCN) Allies: will be invited to comment on our position before it is published.	Act as information exchange forum to inform members' own work and thinking. Commission 'hymnsheet' (consultant report) which: defines 'flourishing Scotland' and what we want the economy to deliver; values an ecosystem services approach and says how that should be applied; outlines what would likely be measured to assess whether Scotland is flourishing; re-presents SD in fresh terms; tackles 'growth' (as proxy for jobs), identifies how to protect economy from boom and bust; illustrates how this can be delivered. Commission Feb 2012 Develop advocacy strategy March 2012 Publish March/April 2012 Work on performance indicators ensuring accord in LINK before taking wider. From February 2012	Led by: WWFS Depute: Members: WTS, FOES, RSPB, SWT, HWDT	CO and PO supporting Group has £3000 from LINK DPF 2011/12 and some members are also contributing	Relates to LINK's wider work areas; may draw on members and TFs for examples in the report.	TBC as part of the advocacy strategy from March 2012; could include development, poverty, health, business interests



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Environ- mental Gover- nance	Promote debate around and a focus on the way in which Scotland's environment is governed	 Legal Governance Subgroup: informing and supporting FoES work around environmental justice activity Influence the 'Gill Bill' Respond to PCO consultation by Govt Governance Matters Subgroup: Disseminate report and seek views over winter/11/12 Promote via events in early 2012 including : Gathering 1 March, party conference fringes spring 2012, possibly Constitution Commission summer 2012 Take stock/next steps April 2012 Convene discussion Autumn 2012 	Led by: FoES Supported by: LINK PO, Planning Democracy, APRS, RSPB, WWFS Led by : LINK PO Supported by subgroup: FoES, JMT, Planning Democracy, RSPB, WWFS	LINK PO closely involved in this group PO and CO involved on small steering group for advice on strategy As above	Open to interested members to join/input Draws on members and TFs for content. Open to interested members to engage more closely	Civic Scotland Waters being tested with circulation of GM report. Fringes at autumn party conferences Consitution Commission? SCVO intermediaries
		 3. Referendum initiative re Env/SD Publish key areas of concern w.r.t. environmental governance seeking responses on how the various constitutional scenarios being debated will deliver for environment and sustainable development. Internal consultation draft leaflet circulating by mid February Revisions and design in March Advocacy strategy determined April Publish late May/early June Review and coordinate press commentary Autumn 	Led by: PO Supported by Governance subgroup as listed above	DPF potentially required	Initiative agreed by members Nov 2011; Consultation with members over approach and asks Feb 2012; Members will be kept informed of response/reaction and consulted over next steps in our strategy	network alerted to GM report in November
		4. Strategic Environmental Assessment Build capacity internally on situation, consider own review of problems/infraction. Hold a workshop Apr – June 2012 to develop our strategy.	Led by: Governance subgroup	Confirm support needed	Invite engagement by members.	Scottish Govt Parliament
		5. Rolling manifesto refresh project Autumn 2012 and through 2013, addressing gaps, restructuring, and updating asks.	Led by: PO			



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Freshwater	Implementation of the FRM Act and promoting sustainable flood management Pressing Scottish Water and its regulators to improve sustainability and advocating the benefits of sustainable land management RBMP implementation and restoration of the water environment	 Monitor implementation of RBMPs and meeting WFD requirements: Review SEPA's priority catchment work and compliance with the diffuse pollution regulations, and press for enforcement of the regs. Indicator of Progress - Compliance with GBRs is increasing and diffuse pollution of water environment reduced Use LINK place at DPMAG to influence action on diffuse pollution Work to influence SEPA's Better Regulation agenda Indicator of Progress - Effective regulations are in place and adequately enforced to protect and improve the water environment. Influence water industry to improve sustainability (reduce abstraction and leakage, and land mgmt to reduce pollution at source) – early 2012 Influence Q&SIV via stakeholder engagement workshops planned for early 2012 Next water industry investment period (2015-2025) has strong emphasis on sustainability and indicators. Ensure that SW are delivering sustainable land mgmt Measures are in place in catchments to deliver multiple benefits. Monitoring and demonstration is underway to show benefits of SLM. Identify LINK priorities for a Water Bill and advocate these during 2012. A Water Act that drives the protection and improvement of Scotland's environment. Identify LINK priorities for this Bill and undertake advocacy. Work with and support Aquaculture group of the Marine TF during passage of Bill.	Led by: RSPB Depute: RAFTS (til March 2012, when RAFTS leaves LINK) Members: NTS, Froglife, Buglife, SWT, WWF Scotland, Ramblers' Association	Parliamentary assistance may be required for FWTF work on the Water Bill and Aquaculture and Fisheries Bill. No known requirement for funding at this stage	Some aspects require discussion and consensus with Agriculture TF (on diffuse pollution/ land management issues) and Marine TF (on coastal issues).	The TF works with representatives from SEPA, SNH and FCS on a range of freshwater policy issues. There is frequent liaison with Sarah Hutcheon (SNH water policy lead) and Scottish Government's Environmental Quality Division and Water Industry Team. there is potential to work on WFD issues and to learn from their experience with water industry. Some individual member organisations communicate and maintain frequent contact with UK colleagues.



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Landscape	Landscape concerns must be an integral part of any decision making. Landscape TF members consider that the protection, restoration and enhancement of landscapes are integral parts of a sustainable Scotland	 Seek to ensure landscape concerns are integrated into all relevant areas of Scottish Government policy (effort - high) Landscape mapping work early 2012 with MTF, CATF, JMT Promote positive management of relevant protected areas (effort - medium) Raise levels of understanding of landscape within LINK (effort - medium) Promote European Landscape Convention Explore membership of Civilscape Promote sign-up to & implementation of Scotland's Landscape Forum Research actual as against claimed socio-economic benefits of previous developments which LINK members opposed on landscape grounds Take active part in outcome of National Parks Review, particularly Ministerial Strategy Group Promote development of Management Strategies for National Scenic Areas Encourage local authorities to review Areas of Great Landscape Areas clearly in forthcoming suite of Local Development Plans Take active part in SNH Protected Areas Review Seek appropriate opps to direct internal advocacy on raising understanding of landscape within LINK may require ltd staff input re seeking opps to carry out internal advocacy Exchange information about current landscape related issues (effort – low) 	Led by: APRS Depute: Arch Scot Active Members: Arch Scot, APRS, JMT, MCofS, NTS, Ramblers, SCNP, SWLG, Bob Aitken Hon Fellow, DB observer	c£3k may be sought from LINK DPF for research on actual versus claimed socioeconomic benefits of previous developments which LINK members opposed on landscape grounds. We recommend that LINK join CIVILSCAPE – cost to be agreed.	Concerns about visual and soil impacts of renewable energy policies need to be further addressed by LINK, as well as processes for agreeing joint LINK positions.	LINK membership is main forum for exchanging views on landscape as part of sustainability agenda. Relationship with other national organisations less well defined and often restricted due to capacity, though NGOs may have a significant individual influence. LTF work closely with SNH Landscape Policy team and also with other members of SG dealing with landscape, such as Historic Scotland. Through LUS TF members of LTF individually respond to Land Use Strategy.



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Local Governance		 Devise and coordinate LINK strategy for Local Government Elections in May 2012: Seek political parties' response to LINK Manifesto winter 11/12 Coordinate press work to profile response or lack of, and the information available to voters - February and March Coordinate cyberaction from Jan 2012 Coordinate hustings by members and others (eg SCCS) in April 2012 Seek dialogue with National and Local Government interests around duties and powers v.v. environment and the effective scrutiny of these,pPot via 2ndment Consider taking concerns to LG Committee, LG Ombudsman as necessary. Input to development of NPF indicators and menu of local indicators via meetings and briefings. Explore SG intent around & seek to influence content of Local Community Empowerment Bill winter 2011/12 Maintain scrutiny of delivery of SOAs by Councils, with possible further audit in 2013. 	Led by : SWT Depute: LS Active Members: ArchScot, FoES, SAGS, SCRA Other members: Bugs, BCS, NTS, RS, RSPB, WWFS	As area prioritised at annual planning this has CO and PO support to date. May bid to DPF in 2012/13 towards further audit.	May draw for policy input and in relation to the CE Bill, on other LINK task forces.	TF has liaised closely with SSN, though not as yet, with other voluntary networks. Keeps in touch with SNH, SEPA. Maintains some contact with COSLA, SOLACE, Improvement Service. Also seeks dialogue with SG, AuditScotland. Investigating possibility of 2ndment from SG for listing and monitoring duties and powers



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	Scotland		Leadership	Funding		
Marine	Our vision for the Scottish marine environment is one of healthy, well- managed seas, where wildlife is flourishing, ecosystems are protected, connected and thriving, and coastal communities are sustained. Annual goal: Ensuring effective implementation of the Marine (Scotland) Act 2010. Aquaculture, fisheries and offshore renewables are also important areas for potential collaboration although capacity is limited. Collective work on these sectors is likely to focus largely on how they interact with the provisions of the Marine Acts e.g. marine planning and marine protected areas.	Responding to consultations and Scottish Government policy flowing from the Marine Act, including marine planning and planning regions, marine nature conservation, marine licensing and priority marine features, and responding to consultations arising from other drivers such as offshore renewable energy development. Concerted advocacy will be needed where concerns exist about unsustainable elements of policy and secondary regulations flowing from the Act. This has already happened to date regarding MTF members concerns about an incomplete approach being taken to implement an ecologically-coherent MPA network, with the omission of important feature data and influence of socio-economic factors. Advocacy has taken place through stakeholder workshops, bilateral meetings and direct correspondence. Includes focus on marine renewables strategy as well as some casework. Aquaculture – subset of MTF work and involving other players – detail tbc Most of the policy and advocacy work will be carried out by the LINK Marine officers with input and sign-off by members of the Marine Task Force. They will do this by consulting relevant policy and planning experts within the MTF and carrying out further background research where necessary to develop and refine policy,	Leadership Led by MCS Depute WDCS Reporting to LINK: Sarah Archer and Lindsay Roberts (Marine Policy and Advocacy Officers) Hebridean Whale and Dolphin Trust, Marine Conservation Society, National Trust for Scotland, RSPB Scotland, Scottish Wildlife Trust, Whale and Dolphin Conservation Society, WWF Scotland	Funding NA	Co-ordination with Planning task force will be important as the national and local marine plans are developed and as plans for offshore renewables develop. Coordination should also take place to incorporate the landscape taskforce concerns into the national and regional plans. Preferred communication is through discussion with the Policy and Advocacy officers and through circulation of written briefings.	MTF maintains close contact with other NGOs at a UK level through the Joint LINK network. This is particularly important in relation to cross-border cooperation for marine planning and creation of an ecologically coherent network at UK level. Liaison with Marine Scotland on Nature Conservation (MPAs); Marine Planning; Renewables, and with SNH on Nature Conservation (MPAs); Marine Planning, Renewables, and with SNH on Nature Conservation (MPAs); Marine Planning, Renewables Responding to consultations, bilateral meetings and communications , stakeholder workshops/steer ing groups. On average meetings with SNH and MS are likely to be quarterly, with.
1		developing briefings and policy documents,	1			



	advocating LINK MTF policy to Scottish Government officials, other relevant statutory contacts and MSPs. Indicators of Progress: • National marine plan is configured to deliver sustainable development and the protection and recovery of the Scottish marine area • National and local marine plans are underpinned by Marine Ecosystem Objectives	
Marine /cont	 Scottish marine regions cover all the Scottish marine area Plans for the MPA network are deemed to be ecologically-coherent, including appropriate representation, replication, connectivity of features, and integration with the wider UK network exists MPAs are well-managed; Inshore Fishery Plans are integrated with local marine plans Wider seas measures such as Inshore Fishing legislation are being used in order to deliver marine conservation benefit. These IOPs will be judged based on final policies produced by the Scottish Government e.g. measuring whether the national marine plan delivers sustainable development can only be based on how the plan is drafted rather than an assessment of every activity or decision on the coast and at sea over a more protracted timescale. All tasks will require a high level of effort from the Marine Taskforce. 	some meetings involving both organisations, but additional meetings may be required as necessary in response to events and MTF with MS and SNH policy that are likely to arise



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National Parks	model of NPs Input to CNPA re strategy and draft Park Depute: LINK DPF for areas and t name consultation Members: APRS, support with may draw t	Develop TF strategy	,	1	Relates to many TF	CNPA,
Parks		areas and the NPTF may draw upon these in relation to	LLTNPA, ScotGov			
		Monitor Cairngorms legal challenge	CC, JMT, MCoS,	and	its plans.	
		Possibly commission 10-year report on the effect of Scotland's NPs – later 2012	NEMT, NTS, Plantlife, RS, RSPB, SCRA,	conference plans		Report/Confer ence would involve
		Establish more strategic dialogue with Parks and Scottish Government from early 2012	SWLG, SNW, WTS			coordination with other TFs including LTF
		Possibly run Scottish conference on 10 years of NPs, summer 2012				and MTF
Planning	Monitoring implementation of planning modernisation to ensure sustainable outcomes.	TF meetings discuss emerging planning issues, and info exchange. Work to influence National Planning	Led by RSPB Depute SWT		With MTF to ensure sustainable implementation of marine planning	SNH, ScotGov, SEPA. Ongoing contact with
	Maintain overview of SNH and other statutory consultees' involvement in	Framework 3 by summer 2012	SWT, BSCG, APRS,FoES, JMT,		system.	relevant officers in statutory agencies to help influence
	the planning system to ensure sustainable outcomes.	Prepare & submit responses to consultations on govt policy and legislation.	MCofS, ArchScot, Buglife, RSPB, Scot Badgers, Living			
	Encourage review of process for designating developments as national developments in National	Through information exchange and experience of the new system, share experiences and identify opportunities for improvement.	Streets, Planning Democracy			their planning roles
	Planning Framework	Advocacy & lobbying of Parliament & relevant officials to ensure greater accountability & opps to influence national development designation process.				



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Scottish Env Fundraisers Forum	Our work helps raise the money needed to do the work to contribute to a sustainable Scotland.	Not applicable to the way SEFF operates - SEFF meet four times a year and usually has one or two external speakers per meeting - e.g. reps from statutory, lottery, charitable trust, and corporate sources, as well as some who can offer fundraising advice, information and support. SEFF shares information and news about environmental fundraising in Scotland, to celebrate success and to discuss opportunities to influence and effect positive change. ?coordinate network concern re future of Landfill tax for env	Wide membership varying from meeting to meeting Led by SWT Depute RSPB	SEFF may be seeking funding from the LINK discretionary fund to support a consultant pulling together evidence from LINK members in respect of proposed changes to the landfill tax.		SEFF has an excellent relationship with the SNH external funding team who continue to be represented at SEFF
Sustainable Land Use	The initial aim of the TF was to influence the Land Use Strategy (LUS) to be laid before Parliament by 31 March 2011. This was achieved and the on-going objective now is to ensure effective implementation of the LUS over its five year life (after which it will be renewed). The most immediate target for advocacy is the Action Plan which the Scottish Government has produced end of 2011. Thereafter, the objective will be to follow implementation of the 13 proposals contained in the LUS. Each of these proposals can, in various ways, and if implemented effectively contribute to a sustainable Scotland.	Further discussion between TF members is now required to define specific actions, activities and tasks going forward.	RSPB – Lead SWT - Depute WT, APRS, Plantlife, NTS, Archaeology Scotland, JMT, Scottish Badgers	The TF may wish to raise issues with the RACCE Committee which may therefore require some Parliamentary staff support.	Since the proposals in the LUS cut across a number of issues there may be implications for other LINK TFs including Agriculture, Landscape, Woodlands, Climate Change and Adaptation. The SLU TF will communicate with other TFs on key issues and as necessary.	Land Use Strategy team in Scottish Government and other relevant departments since the LUS is cross- cutting.
Wildlife Forum	Influence and input to review of biodiversity strategy in Scotland	LINK Chair remains involved in Scot Bio Committee 2011/12. LINK inputs to review consultation. Promote Wildlife Proclamation at event in Parliament in May	P'life & RSPB lead?	Staff support with Holyrood event. Extent?	Work is relevant to o LINK activity	ther areas of



Internation al aspect of agenda	Make more use of available channels to support our advocacy.	Use IUCN better, including UK Committee meetings EEB engagement – better UK comms Input to Rio plus 20 (building on Dec event) June 2012. Civilscape membership? Scotland House Brussels discussions re info. Members int channels	Dels Stuart Brooks and Jonny Hughes DPF awarded to support Scottish report. Board decision Jan. RF suggestion			
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