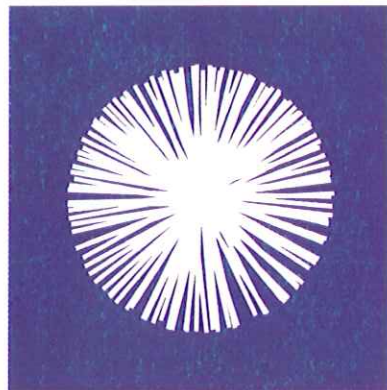


Company registration number: SC250899
Charity registration number: SC000296

Scottish Environment LINK

(A company limited by guarantee)
Annual Report and Financial Statements
for the Year Ended 31 March 2012



Scottish
Environment

LINK

Morris & Young, Statutory Auditor
Chartered Accountants
6 Atholl Crescent
PERTH
PH1 5JN

Scottish Environment LINK

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Scottish Environment LINK

Reference and Administrative Details

Charity name	Scottish Environment LINK
Charity registration number	SC000296
Company registration number	SC250899
Principal office	2 Grosvenor House Shore Road PERTH PH2 8BD
Registered office	2 Grosvenor House Shore Road PERTH PH2 8BD
Trustees	Deborah Long, Chair Lloyd Austin Andy Fairbairn (Resigned 30 August 2011) Dan Barlow, Vice Chair (Resigned 30 August 2011) Eila Macqueen Jonny Hughes Ian Findlay Mike Robinson Paul Ritchie, Treasurer Helen Todd Angus Yarwood (Appointed 30 August 2011)
Secretary	Jennifer Anderson
Solicitor	J & H Mitchell WS 51 Atholl Road PITLOCHRY PH16 5BU
Auditor	Morris & Young, Statutory Auditor Chartered Accountants 6 Atholl Crescent PERTH PH1 5JN

Scottish Environment LINK

Trustees' Report

Board Members are pleased to present their report and accounts for the year ended 31 March 2012, prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Memorandum and Articles of Association, Companies Act 2006 and Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

Structure, Governance and Management

Scottish Environment LINK is a Scottish charity and company incorporated on 10th June 2003, limited by guarantee and without a share capital. LINK was founded by voluntary sector organisations in 1987 to provide a forum for the voluntary environment sector in Scotland to exchange information and take concerted action on issues of key concern. LINK is governed by its Memorandum & Articles of Association adopted in June 2003 and last amended in November 2006. In the event of the company being wound up, its members are each required to contribute an amount not exceeding £1.

Organisational structures and decision-making

The network's member organisations determine LINK's strategy and the level of their own engagement in collective work. Policy-specific task forces, and project steering groups, led by convenors, progress the network's individual priorities. The Board of voluntary trustees meets at least quarterly to review progress towards network goals, to handle governance issues and to monitor available resources, and liaises as needed with funders and other parties. Day-to-day management is delegated to the Chief Officer and Senior Staff who are supported by policies approved by the Board. These policies are contained in the trustee induction pack. Policies relating to staff and employment are contained in the staff handbook, available to all staff and trustees. Board subgroups with remits set by the full Board have delegated responsibility for certain decisions.

Risk

The Board's risk register is reviewed annually. This identifies key processes and players in the charity's governance, compliance, financial systems and staffing, as well as considering risk from unforeseen eventualities. Risk is also controlled through adherence to network operating principles by all engaged in LINK.

Although slightly under the threshold at which this is required, LINK's finances remain subject to annual audit by independent financial examiners. Long term financial sustainability is the main concern of the Board's funding subgroup, and the network's operational planning process aims to ensure network capacity for priority work areas and projects.

Trustee selection

Up to ten of LINK's trustees may be elected by members and the Board may co-opt two trustees. Trustees are required to declare any interests at election and a complete register of interests is available for scrutiny by the Board following the AGM. The Chair tries to meet with trustees once a year to review the work and their contribution; contact to date for this year has once again demonstrated Trustees' substantial commitment to the organisation, despite the serious pressures on their time.

Scottish Environment LINK

Trustees' Report

What did we do?

Working at our three traditional levels of information exchange, discussion, and concerted action, LINK addressed a great deal of policy, some familiar, some newer, over the year, working with others in the voluntary sector, liaising with industry and business, and presenting policy proposals to decision-makers at many levels. The majority of this activity was through Taskforces. Some highlights of their work are given further into this report. Informing this considerable work programme were priorities identified by our strategic planning sessions (each autumn); for 2011/12 these included monitoring budget and environment spend, influencing the 2011 Scottish parliamentary elections, keeping an eye on governance at the local level and encouraging stronger environmental scrutiny and governance at the national level.

LINK reached its 25th year in February 2012; from beginnings as an informal 'roundtable' in the early 1980s it has developed as a network with remarkable strength and unity, a strong, diverse membership actively engaging to reap the benefits of being part of that. An internal survey confirms the importance of the LINK network's role in fostering trust internally, in monitoring and scrutiny, robust criticism where policy needs to change, and in championing the environment.

The reporting year began with the **Scottish parliamentary elections in May 2011**. LINK had already established its **rolling manifesto** covering climate, health and wellbeing, education and learning, community, energy, transport, justice and much more. Drawing on this for its advocacy in the lead up to elections, LINK also ran a web calendar of hustings, encouraging members to host these and also referencing events being run by other NGOs such as Stop Climate Chaos Scotland. LINK encouraged members to consider cyber-actions, advised and compared notes about member approaches to the elections, and together assessed the outcome.

The (SNP) **majority result in the elections** emphasised for the network the need to adjust its advocacy strategy. In June 2011 LINK agreed to launch an initiative to profile governance matters at a strategic level. Despite devolution of most powers relevant to the environment and despite some very good legislation emerging from Scotland's Parliament, less consideration has been afforded in the ten years of the Scottish Parliament to how legislation is implemented, whether sustainable development objectives are being delivered, and how delivery of objectives are monitored. The impact of recession in recent years on environment spending has further highlighted the vulnerability of support for Scotland's environment in the face of other pressures. Assessing progress in 2011, the network made a strategic decision in 2011 to address governance arrangements as they affect our environment.

Governance Matters, published by LINK in autumn 2011 and following up our earlier 'Environment and the Law' report, reflects on what the Parliament and devolution has delivered for the environment and for Scotland's people and what role it has played and can play in creating a truly sustainable Scotland. The questions posed by the report about future decision-making are framed as recommendations to the wider Scottish policy community, and in promoting these at events with other civic groups and at political party conferences in autumn 2011 and spring 2012, LINK has found crossover with the experience of other sectors and sees scope for a national review of governance led by a Parliamentary Commission. LINK and its members are keen to see this debate happening as part of the wider discussion of Scotland's future constitutional arrangements, like many other civic voices; we are keen to know how any and all options will deliver sustainable development and very good stewardship of Scotland's environment.

Scottish Environment LINK

Trustees' Report

As part of this focus LINK has continued to monitor **legal governance arrangements**, liaising with Scottish Government officials, and responding to the consultation on Legal Challenges to Decisions by Public Authorities Under the Public Participation Directive 2003/35/EC, at the end of March 2012. In its response LINK found Scottish Government in breach of its obligations under the Aarhus Convention to provide fair and effective access to justice in environmental matters that is not prohibitively expensive. LINK has made recommendations on how that compliance can be achieved and is pleased at movement being achieved in this direction.

LINK sees the Scottish Government's **National Performance Framework** as, potentially, key to achieving sustainable development and wider goals. We support the concept of vision and objectives informing all Government policy and operations. However, we share others' concerns about critical gaps in the overall objectives and the indicators and the Framework intentions for monitoring and reporting. In September 2011 LINK proposed better biodiversity indicators and many of our members signed up to the briefing by FoES, Oxfam and WWFS which called for: reference to 'increasing sustainable economic growth' to be removed from the Framework's single purpose, in recognition that economic growth is one of various means to the goal of flourishing rather than an end in itself. It also called for the purpose targets to reflect the range of social and environmental factors that underpin our long-term prosperity and flourishing; for the inclusion of important headline indicators on 'flourishing' and 'footprint'; for the Framework to report on wellbeing, equality and environmental quality at the same time as GDP; and for national policy appraisal and decision making to be informed by the NPF, particularly to facilitate work across departments and areas, and to manage trade-offs between competing internal objectives. LINK has encountered a dearth of awareness of the Framework amongst wider decision-makers, and Government's refresh of the Framework disappointingly took place behind closed doors despite attempts at dialogue with lead officials. We are keen to see proactive scrutiny of Scotland's national performance, particularly by Scotland's parliamentarians.

How environment is valued Budgets, spending and the economy were not traditional LINK focuses, though members have increasing interest in how Scotland allocates its spending potential. *Environment in a time of cuts*, our 2010 paper marked our formal entry to the debate, and at our workshop on economics and the environment in August 2011 members considered how the environment is valued, with presentations on The Economics of the Environment and Biodiversity (TEEB), the National Ecosystem Assessment, and the outcomes of the Carnegie Trust UK Roundtable report *More than GDP: Measuring What Matters*. There was unanimous support for LINK to contribute to the economics debate, in particular regarding alternatives to sit alongside GDP, to provide a measurement of environmental health in the overall reporting on how Scotland is flourishing. LINK will commission and publish work later in 2012.

LINK continued to monitor **how the environment is valued and managed at local level** in this period with the focus, until recently, on local government and on dialogue with COSLA, the Improvement Service and the Scottish Government's Local Government Division. LINK's proposal to work collaboratively with these bodies so as to collate and monitor duties for environment and sustainable development, has been declined. This has prompted members to focus instead on encouraging our elected officials to take an interest in local governance with briefings in preparation for MSPs and councillors who take seats after the May local government elections.

Scottish Environment LINK

Trustees' Report

Local Government elections work Well ahead of the May 2012 Scottish elections, LINK published its manifesto for local government (October 2011). *Acting Locally* collates the network's expectations of how Councils can protect and enhance the natural and historic environment by putting sustainability at the core of their policies. By means of a cyber-action and direct advocacy LINK actively encouraged the political parties to provide voters with information ahead of the elections; several found this a very useful resource, though our impact was limited as the parties were unwilling to engage in policy development. LINK's website offered a calendar of local elections hustings organised by LINK members, SCCS and others NGOs. Capacity for NGOs to run events across local council areas was limited. For future elections LINK will review how to make best use of the network's means of highlighting environmental considerations to parties and voters.

Strategic liaison LINK's regular dialogue with the Environment Minister gave opportunities for discussion of Scottish budget in relation to environment and preventative spend, of Government's intentions for its National Performance Framework, and of particular issues in relation to marine protected areas, how to address the proliferation of hill tracks, Government's investment in the active travel agenda, future strategy for wildlife, and more. Throughout the year LINK also refreshed relationships at senior level in the two National Parks, SEPA and SNH, to ensure mutual awareness of plans and of concerns. This will continue next year, with a view to building stronger dialogue with other players in the wider Scottish policy community. An environmental 'summit' hosted by LINK in February 2012 under the Chatham House Rule and involving Agencies and NGOs considered the challenge for the environment sector in a time of austerity, resolving to strengthen the narrative on the environment, complement GDP with other measures, green the CAP, and secure better spatial planning in Scotland.

Continuing our effort to **engage at European level**, LINK staff have liaised with the UK board member of the European Environment Bureau (EEB) to establish better dialogue within UK and to inform European-level NGO contributions. LINK is exploring with Scottish Government officials the scope to share information on published data and reports which cross the desks of Scotland House. Using our membership of IUCN (International Union for the Conservation of Nature) LINK invited IUCN to present to members (Congress 2011) on the benefits which working under this wider banner can bring, a recent example being the IUCN UK's Commission of Inquiry on Peatlands; the discussion reinforced the importance of global action. LINK's board decided against enrolling in Scotland Europa though will keep this under review: a key challenge for the network is where best to invest person-time, and how to link network to network, and achieve tangible result; in this, we are not alone.

Highlights from LINK's Taskforce work over the year

As well as initiatives mentioned above, Taskforces this year have responded to 17 consultations, submitted oral and written evidence to Parliamentary Inquiries, produced 8 briefings and published 7 reports and position papers.

Despite the funding downturn member organisations' engagement in LINK and its task forces over the year has remained high, underlining the added value which collective work around issues of shared concern can bring to individual organisations. Some sixteen groups have been active on a mix of long-standing policy concerns such as agriculture and land use, water and marine issues, planning, climate adaptation and local governance, as well as the fresh focusses on environmental governance, legal governance, alternative measures of growth and wellbeing, and national parks strategy.

Scottish Environment LINK

Trustees' Report

The Climate Adaptation taskforce stepped up a gear in the autumn in line with Government's preparations for Scotland's Adaptation Plan to be published in 2013. LINK published a position paper on the 5 principles which should underpin the Plan and are engaged in the process of developing many of the sectoral plans. LINK is concerned that this process receives sufficient resources within Government and has briefed MSPs on the need to scrutinise aspects of the Climate (Scotland) Act 2009 to ensure delivery is fit for purpose.

Marine work continued to be supported by two full-time research and advocacy officers funded by the Esmée Fairbairn Foundation and the Tubney Trust until 2013. The focus has been on implementation of Scotland's excellent Marine Act with strong engagement on developments various fronts: preparation of the National Marine Plan; establishment of an ecologically coherent suite of Marine Protected Areas; development of marine renewables policy and casework; as well as briefing and responding to consultation on a number of related issues. From our survey of members and partners we know that LINK's marine work is highly valued internally and highly respected externally and we are keen to extend the project beyond 2013 to ensure delivery of objectives. This is an example of LINK's long-term view and persistent advocacy paying dividends.

Looking to agriculture and land use the focus was on CAP reform and Scotland's Rural Development Programme with full engagement in CAP stakeholder group and SRDP subgroups developing proposals in advance of consultation later in 2012. Working with other Links across the UK the taskforce backed the position paper *Crunch Time for CAP* urging the UK to stand firm on greener farming in Europe. Here in Scotland we argued strongly against cuts in the agri-environment budget. In terms of preventative spend, reduction of that already tiny percentage of agriculture spending was, in our view, unwise. Members continued to advocate a holistic approach to agriculture policy guided by the principles of sustainable land use where public funding is used to deliver public benefit. The Land Use Strategy was one year old at the end of March, an occasion marked by a LINK briefing on progress; the strategy could be a very useful tool if properly employed. LINK drew on the land use strategy to frame its January response to the Woodland Expansion Advisory Group's Call for Views, calling for a plan-led approach able to deliver against a range of environmental and public benefit objectives.

The Freshwater taskforce has engaged with SEPA and Scottish Government on its Better Regulation agenda supporting the proposal for a lighter touch on law-abiding operators and a firm line on law-breakers. The taskforce responded to the consultation, Scotland the Hydro Nation, Prospectus and Proposals for Legislation, noting that sustainability and environmental protection must be at the heart of water services legislation. Taskforce members continued to engage on the stakeholder groups taking forward plans for flood management and river basin management, both areas that would benefit from stronger application of Scotland's sustainable land use strategy.

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In spring 2012, LINK members through the Planning Taskforce responded to the consultation on Non-Domestic Elements of the Town and Country Planning (General Permitted Development) (Scotland) Order 1992 and were pleased at Government's subsequent indication of intentions to bring hill tracks into the planning process. The taskforce also wrote to the Loch Lomond and Trossachs National Park reminding it of the Sandford Principle in relation to its consideration of the application for the Cononish Gold Mine.

Scottish Environment Festival 2012 At the request of the Parliament's Events Team, which juggles many overlapping initiatives, our March 2012 week-long event in Holyrood came under the title of Scottish Environment Festival. Themed 'Exploring Scotland's Environment' its programme offered: a seminar on exploring the past, generously sponsored by Historic Scotland; a busy and networking opportunity in the form of a reception in the garden lobby addressed by Environment Minister Stewart Stevenson, LINK's President and Sarah Boyack MSP; a Calor Scotland sponsored Pub Quiz; and a new component in the coordination of constituency visits for MSPs across Scotland. 16 MSPs took part in this scheme with 7 others indicating interest were it not for conflicting commitments. The reception was supported by Scottish Natural Heritage, together with Loch Lomond & Trossachs and Cairngorms National Park Authorities. The Festival was sponsored by Sarah Boyack MSP, whose support over the last ten years has allowed LINK to consistently celebrate our environment with our MSPs and others. In her remarks at the reception Ms Boyack encouraged LINK to continue its successful advocacy, of which Parliament has been a key target over the last decade, and to embrace local government's elected representatives as part of the audience for the future.

Rio+20 LINK has worked with SNIFFER, SBIC, CIFAL Scotland and other NGO interests to review Scotland's approach to sustainable development and identify ambitions for the future, including behaviour change, long term leadership, positive action for climate change, better approach to the protection of our biodiversity, a narrowing of the inequalities on health and wellbeing in Scotland. Scottish Government, which at autumn 2011 was hesitant about Rio, is now minded to take part in the summit. *A Flourishing Scotland* will be published in April and there are attendant plans for a motion and parliamentary debate ahead of Rio in June.

Fred Edwards Trust In the two years since it was first set up, LINK as one of its founders, has contributed in various ways to the Trust's development including some support with its administration. The Trust is now recruiting for a Development Officer to support the board in pursuing the business plan, planning and marketing its events, building alliances and fundraising for future development. LINK wishes the Trust well looks forward to joint-working on appropriate mutual areas of interest in future.

Scottish Environment LINK

Trustees' Report

Congress 2011 is very much an event where members can add to their understanding of the wider environmental NGO community, and address particular debates in more depth. The 2011 congress considered Scotland's place in international terms, with various presentations; there was encouragement to LINK by Hans Friederich of IUCN in Gland to use our IUCN membership proactively and help to advance the international environmental agenda. Iain Macwhirter joined the speakers for the panel discussion, ably chaired by Stuart Brooks. Iain gave a summary view of how limited were the current mechanisms for measuring the success of our society, drawing on the Carnegie Trust *Beyond GDP* report. Dan Barlow and Alison Elliott reviewed Christie Commission findings for Scotland highlighting the benefits of preventative spending. We concluded that LINK's role as guardian of sustainable development is to keep reminding decision makers and others in the wider community about the long term needs of future generations. A dinner with Minister Stewart Stevenson gave all attending the opportunity to relax and socialise. A follow-up to the Congress was LINK's letter to the Cabinet Secretary John Swinney calling for more funding to be allocated to Active Travel measures, a clear opportunity for preventative spend in terms of health and climate aims.

Internal operations

LINK's President Dr Helen Zealley OBE stood down after three years as President in November 2011, passing this baton on to Ross Finnie. An SGM in March 2012 confirmed Ross's appointment and with his assistance we look forward to working to expand our contacts and influence across the policy community.

With her strong interest in the environment and sustainability, Helen had engaged actively across LINK policy areas, identifying opportunities to profile concerns and strategically representing the network to a range of audiences, including the health sector. In her departing address, Helen observed that LINK was so much more than the sum of its parts, remarking on the strength of the membership pulling together, especially within the task forces.

Honorary Fellows Helen Zealley and Alastair Lavery were elected Honorary Fellows at LINK's AGM. Alastair was involved in LINK from 1988, as rep of the Scottish Field Studies Association, on LINK's management team where he served as Vice Chair, and then in his capacity as Head of Education with RSPB Scotland, until his retirement in 2011.

Honorary Fellows:

Jill Harden
Alastair Lavery OBE
David Minns
Simon Pepper OBE
Neil Rankin CN CBE
Michael Scott OBE
Drennan Watson OBE
Helen Zealley OBE

Scottish Environment LINK

Trustees' Report

LINK Staff Staff are to be congratulated for the really excellent job they have continued to do in supporting network activity and effort over the year. A member survey and a governance review at board level are encouragingly reporting high standards in staff performance and correspondingly high levels of member and trustee satisfaction with the staff team. Ahead of recruitment in spring 2011, parliamentary staff roles were reviewed, with some alterations made and a 25% reduction in the hours of the administrative post. Parliamentary monitoring responsibility transferred to the Information Officer post, held by Kate MacColl in Perth, whose hours were increased by 4 per week. In early July 2011, LINK welcomed Rea Cris as new Parliamentary Office Administrator; with experience in NHS and private sector administration, Rea has brought great organisational talent and design skills to our Edinburgh office. Autumn 2011 saw LINK staff roles evaluated as part of a salary review which considered LINK jobs and salaries alongside comparators in the Scottish voluntary sector. Evaluations were carried out by David Downie, Head of Resources with WWF Scotland, and a once member of LINK's Board. David met with all members of staff. The external comparison was then commissioned from Bob Brown of CHAI Consultancy in Edinburgh; this found that in general terms, salary placements fell within the parameters of voluntary sector salary placements in Scotland, as well as comparing favourably with similar Link organisations in other parts of the UK. LINK's Board was provided with a fresh salary mapping and advice on cost of living increases and this informed salary decisions for the year from 1 October 2011.

Staff:

Jen Anderson, Chief Officer, Company Secretary
Rea Cris, Parliamentary Office Administrator
Hugh Green, Finance & IT Officer
Kate MacColl, Administration, Information & Support Officer
Andy Myles, Parliamentary Officer
Alice Walsh, Development Officer
Sarah Archer, Marine Policy Advocacy Officer
Lindsay Roberts, Marine Policy Advocacy Officer

Trustees LINK's AGM in August 2011 saw two long-standing trustees Dan Barlow and Andrew Fairbairn stand down after long service on the Board, its subgroups and in Dan's case as Vice Chair; Andrew was one of the pioneers of LINK's funding strategy. The AGM elected Angus Yarwood to the Board and Diarmid Hearn has been taking part as an observer pending likely nomination in 2012. Ian Findlay and Mike Robinson were subsequently co-opted by the Board.

Taskforces The people who lead the taskforces, or deputise when leaders aren't available, make a big commitment to LINK and share much of the credit for our influence. Besides chairing lively discussions and guiding these forward, they draft policy responses, give evidence in parliamentary inquiries, lead liaison meetings, represent taskforces on stakeholder groups, and answer ultimately to LINK's board on how and why the effort has been worth the candle. Convenors over the period were:

Jonathan Wordsworth of Archaeology Scotland, Agriculture TF
Jim Densham of RSPB Scotland, Climate Adaptation TF
Duncan Orr-Ewing of RSPB Scotland, Deer TF
Dan Barlow of WWF Scotland, Economics Forum
Steven Gardner of Scottish Wildlife Trust, Fundraisers Forum
Lisa Webb of RSPB Scotland, Freshwater TF
John Mayhew of Association for the Protection of Rural Scotland, Landscape TF

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Trustees' Report

Mary Church of Friends of the Earth Scotland, Legal Governance Group
Maggie Keegan of Scottish Wildlife Trust, Local Governance TF
Calum Duncan of Marine Conservation Society, Marine TF
Bill McDermott of Scottish Campaign for National Parks, National Parks TF
Aedan Smith of RSPB Scotland, Planning TF
Vicki Swales of RSPB Scotland, Sustainable Land Use TF
Deborah Long of Plantlife Scotland, Wildlife Forum
Angus Yarwood of Woodland Trust Scotland, Woodland Forum

97% of our members were engaged in at least one of LINK's taskforce work areas over the year, with 75% engaged in 3 or more, contributing time and expertise to discussion and to development of the resulting positions and responses. The member survey of early 2012 underlines members' extensive participation and perceived benefits from the network.

Strategic direction The reporting year coincides with Chair-Trustee assessments of our governance which Deborah Long will present to the Board in April – generally favourable with some constructive proposals for development. 2012 marks the end of the current strategic plan, and soundings from members in autumn 2011 indicate support for the current strategic objectives: ie., promoting a sustainable Scotland, being a strong voice for the environment and an efficient effective and accountable network. 75% of our members responded to the member satisfaction survey between December and March; 87% of respondents were satisfied with LINK and its services and 95% of these see LINK as being able to assist them in progressing their own strategic objectives. Criticism of LINK's role was limited to 8% of respondents. The findings will be complemented by an assessment of external perceptions of LINK's role and impact, to be commissioned from Bruce Britton in April. All three reports will inform a review and refresh of LINK's strategy for the period to 2015.

Membership Despite a financial climate which puts a strain on all organisations and could spell difficulties for network organisations, membership of LINK has remained very steady again this year. Membership stood at 34 organisations as the reporting year ended in March, the same number as last year. We had one new member, and one departure. In December 2011, Planning Democracy joined LINK; Planning Democracy's mission is to undertake research into community participation in the Scottish planning system, campaign for just and open decision-making and promote practical changes for a more equitable, inclusive and transparent planning system. In that period the network also lost Scottish Native Woods, which went into liquidation early in 2012. The Rivers and Fisheries Trusts of Scotland has decided not to re-join LINK in 2012-13.

Individual and Organisational Supporters Besides its member organisations LINK has a supporter base of some 35 individuals whose enduring interest in the network's activity is much appreciated. In addition, we are continuing to trial an organisational supporter category and explore how best to manage our contact across the wider policy community.

IT LINK's IT server infrastructure was updated in October 2011, replacing 2 servers with 1 state-of-the-art system, providing email and file sharing services to both offices. We appointed Shackleton Technologies from Dundee as our new IT support partner. We intend to trial more use of broadband video-conferencing for internal meetings this year.

Scottish Environment LINK

Trustees' Report

Carbon emissions management LINK has published its fourth annual report on Carbon Emissions resulting from LINK business activities during the financial year. Our average carbon emissions per (fte) employee (including emissions due to commuting to work) continue to fall. Since 2008, this measure has fallen by 42%. Excluding commuting to work, we have achieved a 35% reduction. Our report can be read or downloaded at:

<http://www.scotlink.org/files/publication/CarbonAccounts/LINKCarbonAccounts2011-12.pdf>

Financial review

Funds overview and reserves LINK closed the financial year with £161,692 in unrestricted funds, of which £10,492 represented fixed assets and £8,815 was designated funding carried forward for active projects. We also carried forward £103,802 of restricted funding for the on-going marine project. The Board agreed to maintain within the unrestricted balance a figure of £91,000 for contingency issues, including three months' core operating costs, core staff commitment to projects and potential redundancies, in the event that the company has to be wound up. The figure also includes sufficient funds to allow LINK to respond in the short term to any relatively sudden withdrawal of support from a major funder or some of our members. This policy is kept under review each year.

Income streams Income overall was £31,453 higher than last year: unrestricted income was £19,107 lower, and restricted income was £50,560 higher. The decrease in unrestricted income is mainly accounted for by the voluntary one-off postponement of a core grant from the Craignish Trust, and the deferral of ¾s of our latest core grant from the Esmée Fairbairn Foundation, received in January, and now running over a January to December period. The increase in restricted income is entirely owed to the advance payment of marine project grant for next year (2012-13) by the Tubney Trust, which wound up its grant-giving operations in 2011. Having frozen membership subscription rates over the two previous years, the Board decided to support members through the continuing difficult period in raising these by only 1% during the period. As a membership organisation, members and Board set a goal in 2004 of raising at least 50% of essential costs from membership by the year 2011, to contain reliance on external funding and reflect member commitment to the network. The total membership subscription income of £70,617 represented 47% of our essential expenditure during the year, falling from 49% last year. In order to reverse this slide, however, the members approved increases of 5% in subscriptions for the coming year at the Special General Meeting in March. The same SGM also approved amendments to our memorandum and articles of association in relation to the process for appointing the President and the term of time by which membership will be deemed to have lapsed.

Acknowledgements LINK would like acknowledge the support of Scottish Natural Heritage, the Scottish Government, the Esmée Fairbairn Foundation, the Gannochy Trust and the Craignish Trust for core funding – in all cases committed until 31st March 2014. These channels are vital our work. LINK is pleased to acknowledge, too, important contributions received towards its work this year, from:

- Historic Scotland, Calor Scotland, Cairngorms and Loch Lomond and Trossachs National Park Authorities for sponsorship of Scottish Environment Festival 2012 in February;
- Perth & Kinross Council for support towards the costs of Congress 2012 in November;
- Cairngorm NPA for sharing the costs of a LINK–CNPA Seminar in November 2011;
- WWF-UK for its continued support for Joint Links liaison; and
- continuing grant support from the Esmée Fairbairn Foundation and the Tubney Trust for the marine project, which makes a very significant difference to the scope of our policy and advocacy contribution to implementation of marine legislation here in Scotland.

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Expenditure Net LINK expenditure was £12,613 lower than last year as a result of efficiency savings implemented over the period: this was a £27,461 decrease in project expenditure, and a £14,848 increase in core expenditure. Half of this increase was for staff employment costs (including marine project staff on contract until June 2013) which rose by £7,792 compared with last year, and included some additional working on behalf of the IUCN Peatlands project which was subsequently recharged. Other Direct costs rose by £4,438 owing to more travel and event activity, and Professional costs rose by £3,000 owing to the cost of a strategic review carried out in early 2012. Establishment and Depreciation costs fell slightly on the other hand, and core unrestricted expenditure was kept under tight control in relation to income, resulting in a small unrestricted funds surplus at year end. LINK's Board designated funds towards a number of new projects during the year, including: an Environmental Economics seminar held in August 2011; the CNPA Liaison meeting in November 2011; a Housing policy report from the National Parks Taskforce (March 2012); a sharing of costs with other bodies for a Rio+20 review report on Scotland (for publication in April 2012); and funding for commissioned work on how to gauge and measure a thriving Scotland (to be published early summer 2012).

Financial outlook LINK will start the new financial year 2012/13 with a prudent level of unrestricted reserves, and with much less short-term funding uncertainty than last year. Core grant funding commitments are in place from the Scottish Government and Scottish Natural Heritage (to be delivered through SNH), the Esmée Fairbairn Foundation, the Gannochy Trust and the Craignish Trust for the next two financial years, albeit at diminishing levels of support year-on-year. The LINK Board has approved a budget for 2012/13 which should result in another small surplus in early 2013. This has designated a larger discretionary project fund than last year (£8,300) and the Board will consider increasing this in response to demand from LINK's policy community during the year. The Board's Funding subgroup continues to monitor the medium-term financial outlook carefully, and will inform a Board assessment of LINK's likely funding position in the years following 2014, when current grant commitments close. LINK is moving into the last year of a three-year funding extension for the marine project, which is funded in all four countries of the UK by the Esmée Fairbairn Foundation and the Tubney Trust. This represents significant funding support which hugely helps the networks' effort to secure sound implementation of legislative commitments in the UK Marine and Coastal Access Act (2009) and the Marine (Scotland) Act 2010. There is unanimous interest amongst the Links to secure on-going support for a job that is not yet done.

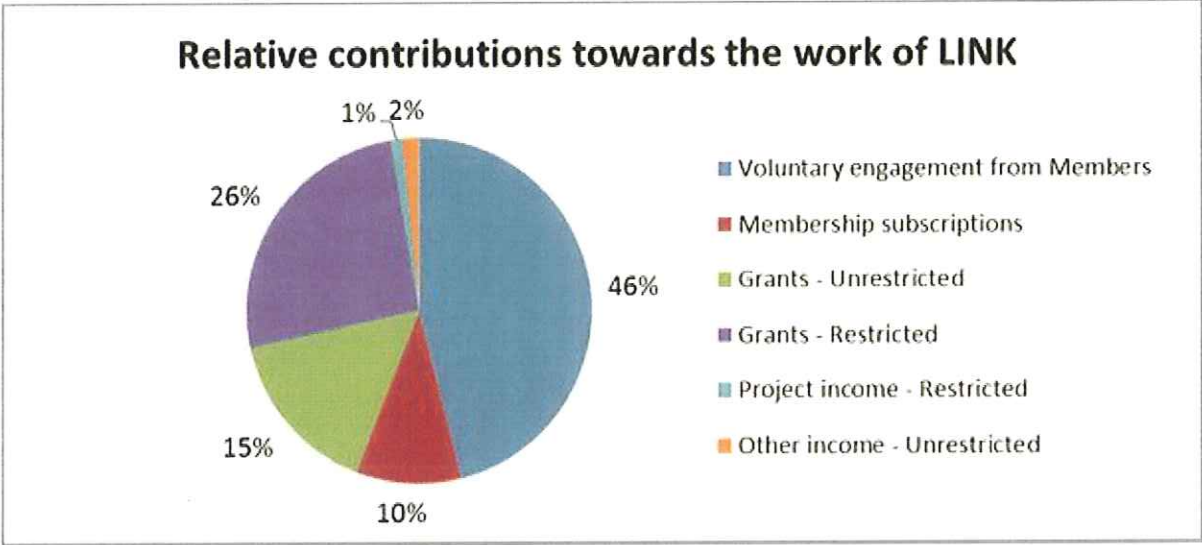
Scrutiny The Company's financial management is based on careful planning, regular monitoring and reporting, and considered decision-making. The Board approves the annual budget every January and trustees receive reports on financial activity each quarter to determine whether action is needed to address variance between budgeted and actual expenditure. The Funding subgroup of the Board meets regularly and is responsible for developing membership subscription proposals, recommending discretionary project levels and spend to the full Board over the budget year, as well as monitoring income and expenditure generally.

Volunteers Voluntary investment and engagement by member organisations in LINK activity is central to the contribution LINK makes as a collective. Over and above their subscriptions, the thirty plus member bodies invest staff-time and more in LINK activities and management and in representing LINK in wider stakeholder processes. A number of them also support network activity in kind, providing meeting rooms, printing and other facilities, lending technical equipment and support, and sharing organisational policies and templates. The support of Honorary Fellows and President for LINK's work is an important part of this picture.

Scottish Environment LINK

Trustees' Report

During this last financial year, LINK estimates that almost 1,500 person-days of voluntary investment were received for LINK collective activities, which represents a real value of more than £330,000.



Scottish Environment LINK

Trustees' Report

Our forward plans

We will take stock of the findings of the surveys mentioned above in refreshing our corporate strategy for the period to 2015; we foresee no major shift in mission or objectives, though we will do some things differently to nurture the internal relationships which make LINK a strong network, and resist unhelpful trends in policy which will not benefit Scotland's environment.

As part of the current constitutional debate we will promote principles of environmental governance and challenge political campaigns to demonstrate to Scotland how the environment will be managed under their scenario, and why that should be the option of choice for voters. In Scotland's mainstream policy debate we will advocate for the place that environment plays. We will build stronger dialogue with the wider policy community and assess how to work with local environment bodies and community groups on shared concerns. We will support taskforces and part-fund key initiatives from our discretionary project fund. Congress 2012 will consider the contribution of business to sustainable development in Scotland. 2013 is an elections-free year when we will review our environmental manifesto, address gaps and update our asks. We will plan Scottish Environment Week in February 2013 on the theme of Scotland's Environment Revealed!

The Board will review key roles for LINK's staff team in coming years and consider budget scenarios for worst case, and better, scenarios. We will promote the value of the independent, citizen-led voice on environmental policy and the importance of Government's investment in that. We will fundraise for core support and seek extension funding for our marine project. We will proactively encourage member engagement, as well as nominations from within the network to convenorship of taskforces, and to the Board.

Auditors

LINK's trustees confirm there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have also indicated that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information. In accordance with section 487(2) of the Companies Act 2006, a resolution proposing that Morris & Young be re-appointed as auditors of the company will be put to the Annual General Meeting.

Small company provisions

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

Approved by the Board on 15 June 2012 and signed on its behalf by:



Deborah Long, Chair

Scottish Environment LINK

Trustees' Responsibilities in relation to the Financial Statements

The trustees (who are also directors of Scottish Environment LINK for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditors' Report to the Trustees of Scottish Environment LINK

We have audited the financial statements of Scottish Environment LINK for the year ended 31 March 2012, set out on pages 18 to 31. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the charity's trustees, as a body, in accordance with Section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Trustees' Responsibilities Statement set out on page 15, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

The trustees have elected for the financial statements to be audited in accordance with the Charities and Trustee Investment (Scotland) Act rather than also with the Companies Act 2006. Accordingly we have been appointed as auditor under section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with that Act.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2012 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to smaller entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

**Independent Auditors' Report to the Trustees of
Scottish Environment LINK**

..... *continued*

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept proper and adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

.....
Morris & Young, Statutory Auditor

Eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

Chartered Accountants

6 Atholl Crescent

PERTH

PH1 5JN

12 July 2012

Scottish Environment LINK

Statement of Financial Activities (including Income and Expenditure Account) for the Year Ended 31 March 2012

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Incoming resources					
Incoming resources from generated funds					
Voluntary income	2	113,501	-	113,501	140,011
Investment income	4	400	-	400	418
Incoming resources from charitable activities					
	5	11,204	193,954	205,158	143,394
Other incoming resources	6	90,694	-	90,694	94,477
Total incoming resources		<u>215,799</u>	<u>193,954</u>	<u>409,753</u>	<u>378,300</u>
Resources expended					
Charitable activities	7	202,910	124,031	326,941	342,980
Governance costs	7	9,526	-	9,526	6,100
Total resources expended		<u>212,436</u>	<u>124,031</u>	<u>336,467</u>	<u>349,080</u>
Net income before transfers		3,363	69,923	73,286	29,220
Transfers					
Gross transfers between funds					
		-	-	-	-
Net movements in funds		3,363	69,923	73,286	29,220
Reconciliation of funds					
Total funds brought forward		<u>158,329</u>	<u>33,879</u>	<u>192,208</u>	<u>162,988</u>
Total funds carried forward		<u>161,692</u>	<u>103,802</u>	<u>265,494</u>	<u>192,208</u>

The notes on pages 21 to 31 form an integral part of these financial statements.

Scottish Environment LINK (Registration number: SC250899)

Balance Sheet as at 31 March 2012

	Note	2012	2011
		£	£
Fixed assets			
Tangible assets	12	10,492	6,608
Current assets			
Debtors	13	18,259	23,171
Cash at bank and in hand		<u>264,935</u>	<u>170,434</u>
		283,194	193,605
Creditors: Amounts falling due within one year	14	<u>(28,192)</u>	<u>(8,005)</u>
Net current assets		<u>255,002</u>	<u>185,600</u>
Net assets		<u>265,494</u>	<u>192,208</u>
The funds of the charity:			
Restricted funds in surplus		103,802	33,879
Unrestricted funds			
Unrestricted income funds		<u>161,692</u>	<u>158,329</u>
Total charity funds		<u>265,494</u>	<u>192,208</u>

The notes on pages 21 to 31 form an integral part of these financial statements.

Scottish Environment LINK (Registration number: SC250899)

Balance Sheet as at 31 March 2012

..... continued

For the financial year ended 31 March 2012, the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies, although an audit has been carried out under the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006.

The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

Approved by the Board on 15 June 2012 and signed on its behalf by:



.....
Paul Ritchie, Treasurer

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

1 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities (SORP 2005)', issued in March 2005, the Financial Reporting Standard for Smaller Entities (effective April 2008) and the Companies Act 2006.

Fund accounting policy

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Restricted funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Designated funds are unrestricted funds set aside at the discretion of the trustees for specific purposes.

Further details of each fund are disclosed in note 19.

Incoming resources

Voluntary income including donations and grants that provide core funding or are of a general nature is recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability.

Investment income is recognised on a receivable basis.

Income from charitable activities includes income recognised as earned (as the related goods or services are provided) under contract or where entitlement to grant funding is subject to specific performance conditions. Grant income included in this category provides funding to support programme activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability.

Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating funds are the costs associated with attracting voluntary income.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

Governance costs include costs of the preparation and examination of the statutory accounts, the costs of trustee meetings and the cost of any legal advice to trustees on governance or constitutional matters.

Fixed assets

Individual fixed assets costing £250 or more are initially recorded at cost.

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Fixtures and fittings	33% straight line basis
-----------------------	-------------------------

Operating leases

Rentals payable under operating leases are charged in the statement of financial activities on a straight line basis over the lease term.

Pensions

The charity operates a defined contribution pension scheme. Contributions are charged in the statement of financial activities as they become payable in accordance with the rules of the scheme.

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

2 Voluntary income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Donations and legacies				
Appeals and donations	35	-	35	5
Grants				
UK Government grants	44,000	-	44,000	44,000
Grants - other agencies	69,466	-	69,466	96,006
	<u>113,466</u>	<u>-</u>	<u>113,466</u>	<u>140,006</u>
	<u>113,501</u>	<u>-</u>	<u>113,501</u>	<u>140,011</u>

3 Grants receivable

	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Scottish Government	44,000	-	44,000	44,000
Esmée Fairbairn	6,250	57,905	64,155	80,438
Tubney Trust	-	118,151	118,151	55,438
SNH	55,716	-	55,716	66,006
Craignish Trust	-	-	-	5,000
Historic Scotland	-	5,000	5,000	5,000
WWF UK	-	775	775	840
The Gannochy Trust	7,500	-	7,500	-
PKC	-	1,500	1,500	-
	<u>113,466</u>	<u>183,331</u>	<u>296,797</u>	<u>256,722</u>

4 Investment income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Interest on cash deposits	400	-	400	418

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

5 Incoming resources from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Projects				
Esmée Fairbairn	-	57,905	57,905	55,438
Tubney Trust	-	118,151	118,151	55,438
Historic Scotland	-	5,000	5,000	5,000
WWF UK	-	775	775	840
PKC	-	1,500	1,500	-
Other Project Income	11,204	10,623	21,827	26,678
	<u>11,204</u>	<u>193,954</u>	<u>205,158</u>	<u>143,394</u>

6 Other incoming resources

	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Other income				
Subscriptions - Member Bodies	70,617	-	70,617	70,408
Subscriptions - Subscribers	-	-	-	200
Subscriptions - Supporters	430	-	430	240
Subscriptions - Organisational	1,000	-	1,000	2,000
Rental Income	5,530	-	5,530	3,250
Other income	299	-	299	755
Restricted project cost recovery	12,818	-	12,818	17,624
	<u>90,694</u>	<u>-</u>	<u>90,694</u>	<u>94,477</u>

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

7 Total resources expended

	Projects £	Governance £	Total £
Direct costs			
Project expenditure	81,014	-	81,014
Employment costs	190,905	-	190,905
Other direct costs	13,631	-	13,631
Establishment costs	36,547	-	36,547
Depreciation of tangible fixed assets	4,844	-	4,844
	<u>326,941</u>	<u>-</u>	<u>326,941</u>
Support costs			
Accountancy fees	-	1,400	1,400
Auditors' remuneration	-	3,600	3,600
Legal and professional costs	-	4,526	4,526
	<u>-</u>	<u>9,526</u>	<u>9,526</u>
	<u>326,941</u>	<u>9,526</u>	<u>336,467</u>

8 Trustees' remuneration and expenses

None of the Board Members (or any persons connected with them) received any remuneration during the year, but two of them received a total of £217 (2011 - £nil) for expenses in relation to travel.

9 Net income

Net income is stated after charging:

	2012		2011	
	£	£	£	£
Auditors' remuneration - audit services		3,600		4,600
Depreciation of tangible fixed assets		4,844		5,716
		<u>4,844</u>		<u>5,716</u>

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

10 Employees' remuneration

The average number of persons employed by the charity (including trustees) during the year, analysed by category, was as follows:

	2012	2011
	No.	No.
Core	6	6
Project	<u>2</u>	<u>2</u>
	<u>8</u>	<u>8</u>

The aggregate payroll costs of these persons were as follows:

	2012	2011
	£	£
Wages and salaries	167,284	163,095
Social security	14,949	10,737
Other pension costs	<u>8,672</u>	<u>9,281</u>
	<u>190,905</u>	<u>183,113</u>

11 Taxation

The company is a registered charity and is, therefore, exempt from taxation.

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

12 Tangible fixed assets

	Fixtures, fittings and equipment £
Cost	
As at 1 April 2011	14,703
Additions	8,727
Disposals	<u>(8,284)</u>
As at 31 March 2012	<u>15,146</u>
Depreciation	
As at 1 April 2011	8,095
Eliminated on disposals	<u>(8,285)</u>
Charge for the year	4,844
As at 31 March 2012	<u>4,654</u>
Net book value	
As at 31 March 2012	<u>10,492</u>
As at 31 March 2011	<u>6,608</u>

13 Debtors

	2012 £	2011 £
Trade debtors	130	351
Other debtors	16,000	20,531
Prepayments and accrued income	<u>2,129</u>	<u>2,289</u>
	<u>18,259</u>	<u>23,171</u>

14 Creditors: Amounts falling due within one year

	2012 £	2011 £
Trade creditors	307	210
Accruals and deferred income	<u>27,885</u>	<u>7,795</u>
	<u>28,192</u>	<u>8,005</u>

15 Members' liability

The charity is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

16 Operating lease commitments

As at 31 March 2012 the charity had annual commitments under non-cancellable operating leases as follows:

Operating leases which expire:

	Land and Buildings	
	2012	2011
	£	£
Within one year	<u>9,600</u>	<u>9,600</u>

17 Pension scheme

Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the period represents contributions payable by the charity to the scheme and amounted to £8,672 (31 March 2011 - £9,281).

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

18 Related parties

Controlling entity

The charity is controlled by the trustees who are all directors of the company.

Related party transactions

The following board members are connected with enterprises which subscribe to, or provide grants to Scottish Environment LINK. All transactions were carried out under normal commercial terms. Receipts were membership subscriptions and delegate fees to LINK events. Payments were towards costs of supporting Marine project officers, or miscellaneous expenses for the LINK Scottish Wildlife Pledge project.

Board Member	Enterprise	Receipts		Payments
		Subscription	Other	
Deborah Long	Plantlife Scotland	£1,382	£75	£364
Dan Barlow	WWF Scotland	£5,050	£375	£8,690
Jonny Hughes & Paul Ritchie	SWT	£7,566	-	-
Helen Todd	Ramblers Scotland	£1,382	-	-
Ian Findlay	Paths for All	£1,000	-	-
Lloyd Austin	RSPB	£7,566	£215	£8,690
Andrew Fairbairn & Angus Yarwood	WTS	£5,050	£170	-
Eila Macqueen	Archaeology Scotland	£2,228	£130	-
Mike Robinson	RSGS	-	-	-

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

19 Analysis of funds

	At 1 April 2011 £	Incoming resources £	Resources expended £	At 31 March 2012 £
Designated Funds				
SLU Sustainable Land Use Strategy	2,219	-	(2,219)	-
AGRI CAP Vision Update Report	1,136	-	(1,136)	-
Biodiversity Scottish Wildlife Proclamation 2011	2,501	-	(916)	1,585
Discretionary Funds	-	251	-	251
LINK Economics Forum Thinkpiece	-	3,000	-	3,000
Nat Parks TF Housing Policy Report	-	394	(394)	-
LINK Contribution to Rio + 20 work	-	910	(669)	241
Trial Civilscape membership	-	445	-	445
Environmental Economics Seminar	-	1,931	(1,931)	-
SLU/Agri Project	-	3,293	-	3,293
CPNA Liaison Meeting	-	980	(980)	-
	<u>5,856</u>	<u>11,204</u>	<u>(8,245)</u>	<u>8,815</u>
 General Funds				
Unrestricted income fund	<u>152,473</u>	<u>204,595</u>	<u>(204,191)</u>	<u>152,877</u>
 Restricted Funds				
Scottish Environment Week	-	9,500	(9,500)	-
LINKS Liaison	-	575	(575)	-
Marine Bill Phase 4	33,879	176,256	(106,333)	103,802
LINK Congress	-	6,642	(6,642)	-
CNPA Liaison Meeting	-	981	(981)	-
	<u>33,879</u>	<u>193,954</u>	<u>(124,031)</u>	<u>103,802</u>
	<u>192,208</u>	<u>409,753</u>	<u>(336,467)</u>	<u>265,494</u>

Designated funds represent funds which have been set aside out of unrestricted funds by the board members for specific purposes.

Restricted funds represent the unexpended balance of donations and grants held on trust for specific purposes.

20 Transfers

The transfers between funds represents the core operational costs borne by the charity out of unrestricted and designated funds.

Scottish Environment LINK

Notes to the Financial Statements for the Year Ended 31 March 2012

..... continued

21 Net assets by fund

	Unrestricted Funds £	Restricted Funds £	Total Funds 2012 £	Total Funds 2011 £
Tangible assets	10,492	-	10,492	6,608
Current assets	270,791	103,802	283,194	193,605
Creditors: Amounts falling due within one year	<u>(119,591)</u>	<u>-</u>	<u>(28,192)</u>	<u>(8,005)</u>
Net assets	<u>161,692</u>	<u>103,802</u>	<u>265,494</u>	<u>192,208</u>