

The National Performance Framework: An Outcomes Approach

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NPF established in 2007

- A fundamental shift in approach in Scotland
- Abolition of departmental structures in Scottish Government discouraging silos
- Facilitate effective cross-cutting government
- A partnership approach across central and local government & all public services
- An outcomes-based approach with a shared Purpose, moving away from targets, inputs & outputs

The Scottish Government's Purpose

To focus Government and public services on creating a more successful country, with opportunities for all of Scotland to flourish, through increasing sustainable economic growth.

NATIONAL PERFORMANCE FRAMEWORK

THE GOVERNMENT'S PURPOSE

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HIGH LEVEL TARGETS RELATING TO THE PURPOSE

Growth Productivity Participation Population Solidarity Cohesion Sustainability

STRATEGIC OBJECTIVES

WEALTHIER & FAIRER

SMARTER

HEALTHIER

SAFER & STRONGER

GREENER

We live in a Scotland that is the most attractive place for doing business in Europe

We realise our full economic potential with more and better employment opportunities for our people

We are better educated, more skilled and more successful, renowned for our research and innovation

Our young people are successful learners, confident individuals, effective contributors and responsible citizens

Our children have the best start in life and are ready to succeed

We live longer, healthier lives

We have tackled the significant inequalities in Scottish society

We have improved the life chances for children, young people and families at risk

We live our lives safe from crime, disorder and danger

We live in well-designed, sustainable places where we are able to access the amenities and services we need

We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others

We value and enjoy our built and natural environment and protect it and enhance it for future generations

We take pride in a strong, fair and inclusive national identity

We reduce the local and global environmental impact of our consumption and production

Our people are able to maintain their independence as they get older and are able to access appropriate support when they need it

Our public services are high quality, continually improving, efficient and responsive to local people's needs

HOW ARE WE DOING?

Visit www.scotlandperforms.com to track latest progress

March 2016

National Performance Framework – Measurement Set

Increase Scotland's Economic Growth

Improve Productivity

Improve Economic Participation

Increase Population Growth

PURPOSE TARGETS

Population – Increase Healthy Life Expectancy

Solidarity – Reduce Income Inequality

Cohesion – Reduce Inequalities in Economic Participation across Scotland

Sustainability – Reduce Greenhouse Gas Emissions

Increase the number of businesses

Increase exports

Improve digital infrastructure

Reduce traffic congestion

Improve Scotland's reputation

Increase research and development spending
Improve knowledge exchange from university research

Improve the skill profile of the population

Reduce underemployment

Reduce the proportion of employees earning less than the Living Wage

Reduce the pay gap

Increase the proportion of pre-school centres receiving positive inspection report
Increase the proportion of schools receiving positive inspection reports

Improve levels of educational attainment

Increase the proportion of young people in learning, training or work

Increase the proportion of graduates in positive destinations

Improve children's services

Improve children's dental health

Increase the proportion of babies with a healthy birth weight

Increase the proportion of healthy weight children

Increase physical activity

Improve self-assessed general health

Improve mental wellbeing

Reduce premature mortality

Improve end of life care

Improve support for people with care needs

Reduce emergency admissions to hospital

Improve the quality of healthcare experience

Reduce the percentage of adults who smoke

Reduce alcohol related hospital admissions
Reduce the number of individuals with problem drug use
Improve people's perceptions about the crime rate in their area

Reduce reconviction rates

Reduce crime victimisation rates

Reduce deaths on Scotland's roads

Improve people's perceptions of the quality of public services

Improve the responsiveness of public services

Reduce the proportion of individuals living in poverty

Reduce children's deprivation

Improve access to suitable housing options for those in housing need

Increase the number of new homes

Widen use of the internet

Improve people's perceptions of their neighbourhood

Increase cultural engagement

Improve the state of Scotland's historic sites

Improve access to local greenspace

Increase people's use of Scotland's outdoors

Improve the condition of protected nature sites

Increase the abundance of terrestrial breeding birds: biodiversity

Increase natural capital

Improve the state of Scotland's marine environment

Reduce Scotland's carbon footprint

Increase the proportion of journeys to work made by public or active transport

Reduce waste generated

Increase renewable electricity production

NATIONAL INDICATORS

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NATIONAL OUTCOMES

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Prof Joseph Stiglitz – Commission on the measurement of economic performance & social progress

Recommends a “dashboard” of different statistics, which should include the wellbeing of citizens and how the economy is working for them. Scotland Performs is one of the most recent “success stories” in wellbeing measurement.



Carnegie UK Trust – Shifting the Dial in Scotland, June 2013

“We did not expect to find international innovation on our doorstep. But our work has repeatedly found that the Scottish National Performance Framework is an international leader in wellbeing measurement.”

What next? – Our Ambition

- Increasing impact- embedded in policy making
- Valued by Parliament
- Accountability
- Valued by Scotland's people
- Valued internationally

Looking ahead....

- Implementation of the **Community Empowerment Act**
- On-going development of **performance information** for the Budget
- On-going improvements of the **indicator set**
- Monitoring progress towards the **Sustainable Development Goals**

Community Empowerment (Scotland) Act 2015

The Act places duty on Scottish Ministers to:

- consult on, develop and publish a set of national outcomes for Scotland;
- regularly and publicly report on progress towards these outcomes;
- review them at least every five years.

Draft Budget – Performance Scorecards

- Work that is done annually to support scrutiny of the Draft Budget
- Performance Scorecards for each Parliamentary subject committees
- Narratives on each National Outcome to help link spend to outcomes



Key challenges we face in achieving our ambitions for the NPF:

CHALLENGES	MEETING THE CHALLENGES
Measuring what matters	The right indicators
Longevity	Flexibility
Credibility	Leadership & commitment
Embedding the approach	Collaboration