ctivity / tasks	Timetable	Group leadership	Progress	Outcome		
curry / warra	imetable	aroup reductably	assessment &	- Controlle	Other relevant LINK	
			impact		Groups	Partners to work with
rategic objective 1: Sustainable Scotland						
Nature Rich Scotland						
n ambitious Environment Act that includes legally-binding	g targets for nature	s's recovery.				
se LINK's nature targets report to persuade next Scottish						
arliament to consider nature targets as part of a future				Scot Gov commit to legally binding nature targets and		
ommittee inquiry	Feb - March	Governance Group		promote them as part of action toward CoP15		
FSN third ask on Nature targets: agree tactics, provide				FFCN builds political space for locally binding pature	Cavarnanaa araun.	
olicy support with Wildlife Group so Campaign Group can eliver	Jan - Oct	FFSN Campaign Group		FFSN builds political space for legally binding nature targets to be adopted	Governance group; Wildlife Group	
dentify ways to work with SG and ECLRR to get targets into	Jan - Oct	113N Campaign Group		targets to be adopted	Whallie Group	
ew Biodiversity Strategy (see below) or a new Environment	t			New Biodiversity Strategy includes targets along lines of		ELUK target group; SG and NS
ct, or other policy mechanism	June onwards	Wildlife group		agreed ELUK briefing	Governance	on new SBS
roduce a public friendly message on why CoP15 and CoP26	į			Public acknowledgement by SG and in media on value of		
s important for nature and what SG needs to do to meet				CoPs for nature and climate		
ature targets, aligned with ELUK target group	May	Wildlife group		SG talking about effective actions on targets	Governance	ELUK target group via JC
antribute / comment on future biadinarsity targets by						
ontribute / comment on future biodiversity targets by dentifying gaps and highlighting practical actions for delivery				Biodiversity targets deliver potential and capacity,		
n Scotland through briefings and statements, including	y			including funding, for progress towards vision of nature		
eeping pace with EU Biodiversity Strategy	Jan - May	Wildlife group		restored and connected across Scotland by 2030	Governance	ELUK target group via JC
Nature Network for Scotland	· · · · · · · · · · · · · · · · · · ·			, , , , , , , , , , , , , , , , , , ,		
					All Groups: & member	
ontinue to promote film and briefing to LINK Groups and				Nature networks are embedded in all relevent policy	orgs membership &	
xternally	Jan - Dec	Wildlife group		areas: LUS review; RLUPs; NPF4; SBS review	education teams	SRA
	Across 2021 for					
	NPF4 publication					
nclude Nature Network asks in NPF4 response and advocacy		Planning Group		Nature Network included in draft NPF4 in Sept 2021	Wildlife Group	
avourable condition for all of Scotland's protected nature	sites by 2030.					
ontinue advocacy around data including reporting on PA				Favourable condition for all of Scotland's protected		
ondition in target report, funding for monitoring	Jan - Dec	Wildlife Group		nature sites by 2030		
What does 30x30 on land actually look like in Scotland:				Catanitations for 20, 20 in Castland Land and Cas	DEC DCDD Marria	Dath National Davis MCI and
riefing INK workshop to gather input?	before May	Wildlife Group		Set out visions for 30x30 in Scotland; Land and Sea 30x30 visions match within LINK	BES, RSPB, Marine Group	Both National Parks, WCL and WEL
stablish a Scottish Invasive Non-Native Species (INNS)	before iviay	Wildine Group		30X30 VISIOTIS ITIALETI WILTIITI ETIVIK	Огоир	VVLL
rspectorate						
Vork with SG to establish inspectorate thr' manifesto						
		Wildlife group		Inspectorate established	WTS	SRA
•	lan - Mar					5.5.
onversations plus other advocacy with officials	Jan - Mar	Wilding Broap				
onversations plus other advocacy with officials plan for ocean recovery reate legally binding targets for ocean recovery	Jan - Mar	viidiie group				
onversations plus other advocacy with officials plan for ocean recovery	Jan - Mar Manifesto	Wildlife group				
onversations plus other advocacy with officials plan for ocean recovery reate legally binding targets for ocean recovery	Manifesto commitment:	Wildline group		legally binding targets for ocean recovery in the Env		
onversations plus other advocacy with officials plan for ocean recovery reate legally binding targets for ocean recovery dvocate and influence Scottish institutions to create legally	Manifesto commitment: y Jan - Mar			Scotland Act or other appropriate legislation.		
onversations plus other advocacy with officials plan for ocean recovery reate legally binding targets for ocean recovery dvocate and influence Scottish institutions to create legally inding targets for ocean recovery: Ocean Recovery Plan.	Manifesto commitment:	Marine			FFSN phase 2 on targe	ts
onversations plus other advocacy with officials plan for ocean recovery	Manifesto commitment: y Jan - Mar			Scotland Act or other appropriate legislation.	FFSN phase 2 on targe	ts
physical policy of the radiocacy with officials plan for ocean recovery reate legally binding targets for ocean recovery dvocate and influence Scottish institutions to create legally inding targets for ocean recovery: Ocean Recovery Plan. trengthen the MPA network for ocean recovery	Manifesto commitment: y Jan - Mar			Scotland Act or other appropriate legislation.	FFSN phase 2 on targe	ts
onversations plus other advocacy with officials I plan for ocean recovery reate legally binding targets for ocean recovery I dvocate and influence Scottish institutions to create legally inding targets for ocean Recovery Plan.	Manifesto commitment: y Jan - Mar			Scotland Act or other appropriate legislation.	, ,	ts ELUK

Timetable	Group leadership	Progress assessment &	Outcome	Other relevant LINK	
			1	C	Daubaan ta made mith
		impact		Groups	Partners to work with
			An independent commission is created to advise on		
			transformative changes need in the MPA network and		
	Marine		assess Scottish Government actions.	Sp Champs	
			well-managed deep-sea marine reserve; DSMR		
-					
	Marine		recovery of features.		Scottish Government; Marine Sco
			New plan in place 2024 (David Pratt): Marine planning		
	Marine			CoP15 targets work in '	Wildlife Group
			Regional Marine Plans deliver National Marine Plan		
			ambitions;	SWT Orkney	
			Ψ,	• • • • • • • • • • • • • • • • • • • •	
			More funding secured for RMPs;	Environmental	
TBC	Marine		Orkney MPP formally designated	Enhancement Fund	
rn, world-leading o	climate and nature frier	ndly fishing industry			
			new legislation to support a transition to a modern,		
<u> </u>			government works with other UK adminsitration to		WWF, Greener UK, SIFT,
			develop the Joint Fisheries Statement and Fisheries	Governce Group:	Open Seas, Our Seas ;FFM:
			Management Plans Fisheries managed within	Manifesto advocacy;	depends what SG suggests in
TBC	Marine		environmental limits Large area of inshore managed to	Sp Champ: flameshell	high level strategy
			Better regulation and management of Scotland's salmon		
Early 2021	Aquaculture		farming industry		
expected to				Sp champs;	Fisheries Management
begin late 2020	Aquaculture		Better protection for Atlantic salmon in Scotland	freshwater Group	Scotland
			SE LINK's views influence and are incorporated into the		Green Party: Mark Ruskell;
			future management of Scotland's salmon farming		Gillian Martin sp champ for
•	•		•	Spe champs	grey seal
and sustainability	to match the scale of th	ne nature and climate	e emergencies		
			The Scottish Marine Environmental Enhancement Fund is		
			and the Brahamatan and the second an		
			established to support and drive an increase in practical		
:			established to support and drive an increase in practical conservation and restoration projects, such as those for native oyster and seagrass, to help strengthen the resilience		
3	Management measures TBC ECCLR NMP TBC ECCLR Inquiry on marine planning TBC TBC TBC Early 2021 Steering Group meetings expected to begin late 2020 When required	Management measures TBC Marine ECCLR NMP TBC ECCLR Inquiry on marine planning Marine TBC Marine TBC Marine TBC Marine TBC Marine Early 2021 Steering Group meetings expected to begin late 2020 Aquaculture When required Aquaculture	Management measures TBC Marine ECCLR NMP TBC ECCLR Inquiry on marine planning Marine TBC Marine rn, world-leading climate and nature friendly fishing industry TBC Marine Early 2021 Steering Group meetings expected to begin late 2020 Aquaculture When required Aquaculture	Marine transformative changes need in the MPA network and assess Scottish Government actions. Well-managed deep-sea marine reserve; DSMR designated with statutory management that will enable recovery of features. ECCLR NMP TBC ECCLR Inquiry on marine planning Marine New plan in place 2024 (David Pratt); Marine planning integrates fisheries management properly Regional Marine Plans deliver National Marine Plan ambitions; More MPPs delegated and RMPs under development with appropriate resourcing; Marine plans fully intetrate management of fishing Scottish Government commit to a strategy to have all 11 Regional Marine Plans in place and functioning by 2030. More funding secured for RMPs; TBC Marine Orkney MPP formally designated rm, world-leading climate and nature friendly fishing industry rw, world-leading climate and nature friendly fishing industry. New Fisheries (Scottand) Bill which supports delivery of new inshore fisheries governance bodies, REM, Spatial management and licensing regime. Scottish government works with other UK administration to develop the Joint Fisheries Statement afisheries Management Plans Fisheries managed within environmental limits Large area of inshore managed to develop the Joint Fisheries Statement afisheries Management Plans Fisheries managed within environmental limits Large area of inshore managed to develop the Joint Fisheries Statement of Scotland's salmon farming industry Peter Scotland of Scotland's salmon farming industry **Early 2021** Steening Group meetings expected to begin late 2020** Aquaculture Settler management of Scotland's salmon farming industry	Management measures TBC Marine

ctivity / tasks	Timetable	Group leadership	Progress assessment & impact	Outcome	Other relevant LINK Groups	Partners to work with
eading a Transition to a Resilient, Low-Carbon, Circular Eco	onomy					
aunch a large-scale investment programme to rebuild the e	economy and me	et climate and nature ta	irgets			
evelop work on fiscal measures thr initial scoping LINK orkshop:	Workshop date April workshop	Economics		Effective investment strategy in place to deliver progress towards nature and climate targets	Green Recovery Group All groups to	GA working group on CE; SG work on 2025 waste target route map
udget 2021: Coordinate ideas for budget asks thr workshop eally using detailed costings for specific asks		Economics		2021 budget able to deliver progress towards climate and nature targets	contribute to response	
equire public agencies and all companies receiving public for	unds to contribu	te to a just transition				
dvocate for identification and filling of investment gaps egarding net zero and CE ambitions thr; Respond to Capital evestment Plan; espond to sector Just Transition Plans (if they appear)	Reactive to SG timetable	Economics		public agencies and all companies receiving public funds to contribute to a just transition	Governance Group	SNIB
ring forward legislation and policies to build a Circular Eco	nomy					
romote manifesto ask for a CE bill and other CE asks	March / April 2021 and going forward	Economics		Commitment to CE Bill (and other asks from our briefing) is in Party Manifestos	Governance Group	
eries of media stories on public messages to increase upport for action needed on circ econ.	Ongoing	Economics		MSP support for ambitious CE measures (in CE bill), indluding an overall target for reducing our material footprint, due to political space created	Marine Group	Coalition partners contributing blogs
evelop amendments for CE bill - and/or other relevant gislation	After May; TBC	Economics		Legislation which delivers some or all of our main asks	Gov group; F and F Group; Marine	Species Champions
ewspond to all relevent consultations on EU Directives & G legislative proposals, including waste, Single Use Plastics, s capacity allows	Through 2021	Economics		Route map on meeting waste targets in place, SUPs banned, stautory food waste targets in place, footprint reduction target in place, v good EPR system in place	Governance group; marine; Food and Farming	Coalition partners including zero waste Scot
evelop an advocacy plan for CE and climate change & ature restoration in lead up to COPs, possibly including nort film	Jan - Feb	Economics		Enhanced awareness that the CE is key to acheiving climate change & nature targets and 'ending our contribution' to climate change & biodiversity loss	Wildlife; Marine; Green recovery groups	Coalition partners
oint work between Marine and Economics Groups to upport & deliver effective Single use Plastics legislation	Ongoing	Economics & Marine		Scottish government commit to ambitious strategy and plan to eliminate plastic and chemical pollution at source Scottish Government match or exceed EU Single-Use Plastics Directive	- Freshwater group; FIDRA	Scottish Water
repare a new Economic Strategy which delivers a just, circu	ular and decarbo	nised economy				
2021 Call on SG for a new Economic Strategy: to be in anifestos and P4G	jan - Dec	Economics		2021 Programme for Govt delivers new Economic Strategy, to deliver on FM's concept of well-being. Or pledges in party manifestos	Gov group	sccs
ecuring High Environmental Standards	-				<u> </u>	

 $Continue\ to\ maintain\ and\ exceed\ environmental\ standards\ post-Brexit\ with\ a\ strong,\ independent\ environment\ watchdog$

Assess the establishment and ongoing independence of

Environmental Standards Scotland. Jan - Dec Governance Group

Effective watchdog able to enforce environmental law

Enshrine the right to a healthy and safe environment in a Human Rights (Scotland) Bill

Activity / tasks	Timetable	Group leadership	Progress assessment & impact	Outcome	Other relevant LINK Groups	Partners to work with
awareness of HRHE and the need for a Human Rights Scotland Bill	Jan - Dec	Governance Group		Right to a healthy and safe environment in a Human Rights (Scotland) Bill.		
Encourage ESS to commission a reviewif unsuccessful, consider a revisit of Rhetoric to Reality/ or report by Unearthed about Natural England could be a model.		Governance group		Review commissioned; or LINK report commissioned and published.		
Establish a specialist Environmental Court Advocate for a Scottish environmental court to be established.	Jan - Dec	from Gov Group (AF/VT)		Specialist Court established	ERCS lead	
Transforming our planning system						
Develop principles for how new developments can contribu	te positive effects	for nature				
Provide the Planning Group with case studies and principles to illustrate nature positive development potential Contribute to LINK rep on NPF4 positive biodiversity effects	Jan onwards	Wildlife group with Planning		Principles Illlusatrted for how new developments can contribute positive effects for nature Planning specific	Planning and Land use Groups	
work to ensure developing proposals actually deliver positive and valuable effects for biodiversity	Jan onwards	Wildlife group with Planning		NPF4 +ve effect proposals deliver basis for effective NN MSPs are aware of LINK's views on NPF4's successes and shortcomings. Committee recommends the Scottish Government updates NPF4 to better align with LINK's views	Planning	SG Natural Resources Team
Respond to parliament committee(s') request(s) for evidence on NPF4 draft. Both written and oral evidence may be required. Timescales will be confirmed post-election.	Sept - Dec	Planning Group		on Hilltracks removed as PDR; peatland restoration included at strategic level, Nature Networks are national priority; A national housing audit; A ban on all new fossil fuel developments; Spatial plans for renewable energy on land and at sea	Hilltracks, Wildlife, Lar	Other organisations submitting parliamentary evidence (BEFS, SCCS?)
A ban on the commercial extraction and the sale of peat for	horticultural use.					
Build advocacy for peatland extraction and restoration requirements to ensure this is included in PDR		Planning Group		A ban on the commercial extraction and the sale of peat for horticultural use.	Wildlfie Group; Freshv	vater
Stronger protection for greenbelts and wild land						
Support APRS advocacy on green belts & ensure input into Green Recovery asks on transport re urban sprawl (noting this is not a GR group priority)	Sep-21	Land Use Group		Stronger protection for Green Belts	Planning group	
Continue to support the current protection of Wild Land and guard against its removal from current Planning Policy	Sep-21	Land Use Group		Stronger protection for wild land	Planning Group; Wildlife Group (30x30)	
Equal Right of Appeal for our communities Maintain a watching brief on Equal Rights of Appeal work to identify opportunities to link to other areas of work		Planning Group		Equal Rights of Appeal includes quality of housing in Housing Review and ability to appeal	Governance	ERCS

A national housing audit

Activity / tasks	Timetable	Group leadership	Progress assessment &	Outcome	Other relevant LINK	
			impact		Groups	Partners to work with
Respond to parliament committee(s') request(s) for evidence on NPF4 draft. Both written and oral evidence may be required. Timescales will be confirmed post-election.	Sept - Dec	Planning Group		shortcomings. Committee recommends the Scottish Government updates NPF4 to better align with LINK's views on Hilltracks removed as PDR; peatland restoration included at strategic level, Nature Networks are national priority; A national housing audit; A ban on all new fossil fuel developments; Spatial plans for renewable energy on land and at sea	Governance; Hilltracks, wildlife	Other organisations submitting parliamentary evidence (BEFS, SCCS?)
Removal of permitted development rights for hilltracks Ensure topic included in manifesto conversations led by VT;advocacy asks with key MSPs = removal of PDRs from hilltracks built for agricultural purposes	Jan - Mar via VT	Hilltracks		Support for removal of PDRs from hilltracks built for agricultural purposes	Planning group	
Respond to following consultation on Review of permitted development rights	due March	Hilltracks		Government commits to removing PDRs from agricultural tracks	Planning group; Land u	ı revive; rewilding alliance.
Delivering Renewable Energy while Protecting Nature and L	andscapes					
Develop a spatial strategy to deploy new renewable energy Promote and seek to strengthen Land Use Strategy as mechanism to drive better integrated land use and to maximise ecosystem service benefits	Refresh of LUS due March 2021	Č		priorities LUS recognised as overarching framework for rural policy: Public goods-focused basis for future SG policy	Food and farming SG Planning Group - LUS	Scottish Land Commission
Ensure that refreshed LUS is central to future land use support regime	Ongoing	Land use group		and support, with particular emphasis on tackling climate change and biodiversity emergencies	must be reflected in NPF4	
Provide comment and advocacy content to Planning Group's NPF4 submissions to call for a spatial strategy on land use that includes energy generation on land and at sea A ban on all new fossil fuel developments		L Land use group		Effective spatial strategy in place	Planning Group; marine group	
Respond to parliament committee(s') request(s) for evidence on NPF4 draft. Both written and oral evidence may be required. Timescales will be confirmed post-election.	Sept - Dec	Planning Group		Shortcomings. Committee recommends the Scottish Government updates NPF4 to better align with LINK's views on Hilltracks removed as PDR; peatland restoration included at strategic level, Nature Networks are national priority; A national housing audit; A ban on all new fossil fuel developments; biomass plants; Spatial plans for renewable energy on land and at sea	Governance; Hilltracks, wildlife	Other organisations submitting parliamentary evidence (BEFS, SCCS?)
Large biomass plants must not be classed as renewable gen	eration					
Respond to parliament committee(s') request(s) for evidence on NPF4 draft. Both written and oral evidence may be required. Timescales will be confirmed post-election.	Sept - Dec	Planning group		shortcomings. Committee recommends the Scottish Government updates NPF4 to better align with LINK's views on Hilltracks removed as PDR; peatland restoration included at strategic level, Nature Networks are national priority; A national housing audit; A ban on all new fossil fuel developments; biomass plants; Spatial plans for renewable energy on land and at sea	Governance; Economics	
A New Approach to Land Use	100. 111					

Coordinate effort across the network to clarify the extent and nature of LU change to achieve climate and Biodiversity and Corough agreed Group approach service of Experiments of LU change to achieve climate and Biodiversity and Corough agreed Group approach service of Experiments of LU change to achieve climate and Biodiversity and Corough agreed Group approach service of Corough agreed agreed to deliver vision of LUS and Gov Group, Fand For Sci LUS Directs and Corough agreed agreed agreed to deliver vision of LUS and Gov Group, Fand For Sci LUS Directs and Corough agreed agree	work with
establishment to ensure effective RLUPs from start and build of support of others who will also support idea dependent and use group pilot support of others who will also support idea dependent and use group pilot support of others who will also support idea dependent and use group pilot support of others who will also support idea dependent and use group pilot support of others who will also support idea dependent and use group support of others who will national ambition deliverable and use group and the first batch of RLUPs, should be the start rather than a good for our present and use group and the first batch of RLUPs, should be the start rather than a good for our present and use group and the first batch of RLUPs, should be the start rather than a good for its pilot will be a good for the pilot the first batch of RLUPs, should be the start rather than a good for the pilot support to the pilot will be a good for the pilot the	d and Estates, I Land Scotland,
LINK response to LUS to build national ambition deliverable through RLUPs, Regional Spatial Strategies as they develop are more second phase is more consultative required interests adequately reflected in a Regional Spatial Strategies as they develop are more second phase is more consultative TBC Planning Group Consultative than to date. Introduce a ban on burning on peatlands and introduce a licenting predict examples of good muirburn practice & promote; Maintain watching brief on licence applications and awards to from NS & provide public comment where good or bad practices emerge Encurage ECLRR to reconsider land denure to maximise the public benefit for land tenure models of land tenure to maximise the public benefit for land use group Responsibilities Statement Consultation and and proposals Before May Land use group Local Authorit Local Versint Local Rule Local Authorit Local Authorit Local Versinal	d Commision and
From May onwards as RLUFs effective tools for securing more environmentally bodies regionally and locally sustainable and beneficial land use Introduce a ban on burning on peatlands and introduce a licencing regime for muirburn Collate examples of good muirburn practice & promote; Maintain watching brief on licence applications and awards to /from NS & provide public comment where good or bad practices emerge Review different models of land tenure to maximise the public benefit from land tenure remodels Maintain watching provide replications and awards to in Autumn (capacity an issue) Different for identify opps to act on, including Rights & session; briefing Land use group Ensure environmental goals are adequately reflected in future land reform agenda and proposals Before May Land use group Land use group; Freshwater; Wildlife; Planning; Hilltracks NS licencing te Responsibilities Statement Responsibilities Statement Responsibilities Statement Before May Land use group Ensure environmental goals are adequately reflected in future land reform agenda and proposals Before May Land use group Before May Land use group and integral part of overall land reform agenda Wildife Group Wildife Group Wildife Group Hand use group Responsible environmental stewardship seen as key aim and integral part of overall land reform agenda Wildife Group	Land Scotland, ctortate. Work emmunity groups
Collate examples of good muirburn practice & promote; Maintain watching brief on licence applications and awards to / from NS & provide public comment where good or bad practices emerge Jan - Dec Wildlife Crime Review different models of land tenure to maximise the public benefit from land tenure models Maintain watching prief to identify opps to act on, including Rights & session; briefing Land use group in Autumn (capacity an issue) Before May Land use group Responsibilities Statement Responsible environmental goals are adequately reflected in future land reform agenda and proposals Before May Land use group Auturn Responsible new National Parks. Secure commitment to more National Parks in Party manifestos thr member and LINK conversations with Jan - Mar:	ities
Encourage ECLRR to reconsider land ownership and request review of differnet land tenure models Maintain watching parliamentary session; briefing in Autumn (capacity an issue) Ensure environmental goals are adequately reflected in future land reform agenda and proposals Establish new National Parks. Secure commitment to more National Parks in Party manifestos thr member and LINK conversations with In ext Parliamentary Session; briefing in Autumn (capacity an issue) Land use group Public benefit of land tenure is maximised thr' adoption Governance group Responsible environmental stewardship seen as key aim and integral part of overall land reform agenda Wildife Group Wildife Group Sestablish new National Parks. Secure commitment to more National Parks in Party Manifestos thr member and LINK conversations with Jan - Mar:	team; revive
inture land reform agenda and proposals Before May Land use group and integral part of overall land reform agenda Wildife Group Establish new National Parks. Secure commitment to more National Parks in Party manifestos thr member and LINK conversations with Jan - Mar:	
Secure commitment to more National Parks in Party manifestos thr member and LINK conversations with Jan - Mar:	
manifesto writers; manifestos April Promote benefits of NPs during and post lockdown onwards: comms Land use group New National Parks established Governance group	
Reverse funding declines and improve management of Scotland's protected landscapes Tie member work on this into wider LINK advocacy on funding and delivery through protected areas, including thourgh 30x30 advocacy work Sep-21 Land use group Funding declines reversed and improved management of Scotland's protected landscapes. Wildlife Group (30x30) NatureScot	
Implementing Sustainable Deer Management	

Fully implement the recommendations of the 2020 Deer Working Group report

Promote public messaging on need to implment reccs;

continue backroom advocacy with NS to implement reccs by Spring 2021 Deer Group

Introduce a new Deer (Scotland) Act to bring deer management into the 21st century

Recommendations of the 2020 Deer Working Group

report fully implemented

NatureScot

Activity / tasks	Timetable	Group leadership	Progress	Outcome	Other relevant LINK	
			assessment & impact		Groups	Partners to work with
Promote manifesto ask in all correspondance with manifesto writers and candidate MSPs Post election, identify and deliver advcoacy actions to build commitment for ask into Parli timetable	June onwards	Deer Group		New Deer (Scotland) Act introduced to bring deer management into the 21st century.	Governance group	
Phase out public support for deer fencing.						
Work with F&F and Woodland Groups to ensure grant schemes do not support deer fencing & supply evidence for advocacy to them when needed	depends on Gov response to DWG	Deer Group		Public funding for deer fencing phased out	Woodland group; Fand F group	NatureScot
Deliver more rural jobs in deer management						
Support community engagement and a training course (capacity allowing) to engage more people in deer management	Before Dec	Deer Group		More rural jobs in deer management		
Fully integrate deer management with wider land use plann Use our deer asks, report & public survey results to advocate for required policy change at upcoming events for a range of policy opportunities ahead:	Summit			Greater political appetite for stronger deer managemnt policy, Political commitment to drafting and enacting it.	Wildlife group (targets & CoP15) Nature Recovrey Targets work at RSPB,	FLS
Provide advocacy and evidence for RLUPs to ensure they	place 2023 -			Fully integrated deer management with wider land use	SWT, WWF Land use	
have representation on deer management	frameworks in	Deer Group		planning and incentives.	group	SLC
Expand and Regenerate our Woodlands						
At least 50% of all woodland expansion should be with nativ	ve species and at I	east 10% delivered thr	ough natural regener	ation		
Actively support Wildlife Group advocacy on native woodland targets through Group statements and input as requested, including on Biodiversity Strategy advocacy. Support member advocacy on this eg WTS.	Ongoing and as r	€ Woodland		50% for native woodland creation; 10% target for nat regen	Wildlife Group on biodiv targets and strat	
Introducing a premium grants incentive for planting high va Analyse the effectiveness of the Forestry Grants Scheme to		5				
recommend specific improvements for delivering public benefit for future land use payments, including 50% native woodland target.	design, fund & commission review	Woodland		Introducing a premium grants incentive for planting high value timber species and providing greater support for forest management to deliver quality timber.	Wildlife Group on biodiv targets and strat	
Supporting the restoration and expansion of Scotland's rain	forest.					
Liaise with ASR to support advocacy for the restoration and expansion of Scotland's rainforest.	Jan - Dec	Woodland		Scotland's rainforest recognised as a valuable and distinctive characteristic of Scotland, with political and grant support to match.	Deer	Alliance Scotland's rainforest
Resourcing local authorities to deliver at least 20% urban tro	ee canopy cover c	lose to where people li	ve and where most b	enefit would be delivered to communities		
Include advocacy for 20% urban tree cover in our influencing for more woodland, focusing on enabling local authorities to engage local people in creating and using urban tree cover as a benefit to them.	2021 into 2022	Woodland		Increased resources to local authorities enabling them to deliver at least 20% urban tree canopy cover close to where people live and where most benefit would be delivered to communities.		

Nature to be at the heart of future farming

Nature to be at the heart of future farming with funding arrangements to support this

Activity / tasks	Timetable	Group leadership	Progress	Outcome		
			assessment &		Other relevant LINK Groups	Partners to work with
			impact			raitileis to work with
mobilise skill sets on telling a good story about shifting support for farmers to climate and nature build on work		Food and Farming		Nature is at the heart of future farming with funding	All groups but esp Wildlife and Wildlife	
done around ag bill.	Feb	Group		arrangements to support this	Crime Groups	
-					•	
Change the narrative to enable move towards necessary action to meet climate and nature emergencies: making the					All groups but esp	
case for ecological restoration multiple wins across sectors:		Food and Farming		Nature is at the heart of future farming with funding	Wildlife and Wildlife	
challenge the productionist argument on food security	Jan - Dec	Group		arrangements to support this	Crime Groups	Farming 1.5
Develop LINK positions and recommendations on Whole				LINK positions used by stakeholders, SG and MSPs to		
Farm Plans, agroforestry, nitrogen balance sheet and		Food and Farming		build better land use contributing to LINK stratetgic	Land Use group,	
agriculture's response to climate change.	Jan - Dec	Group		objectives.	woodland	
Transition to agroecology: define what we mean and		Food and Farming			Woodland group; Soil	
pathways to get there		Group			Association	
Repurpose the Farm Advisory Service to focus on climate an	nd nature.					
						FPFPG Civil servant leads.
						Farming 1.5 can help
Deliver Roundtable session 3: helping people adapt; &	11-Feb	Food and Farming		Repurpose the Farm Advisory Service to focus on climate and nature.		promote messages, plus
publish output Push to encourage NatureScot / SG / SGRPID to significantly	11-reb	Group		climate and nature.		others not attending
increase awareness of EIA (agriculture) legislation. This						
should be linked to the production of up-to-date, accessible,		Food and Farming		Increased awareness of legislation and much better,		
illustrative guidance.	By Late 2021	Group		higher profile guidance.	ScotFWAG	
Bring forward a Good Food Nation Bill						
much for Cood Food Nation bill to be in DfC and a sure				Bill able to halt environmental impact of food		
push for Good Food Nation bill to be in PfG - make sure environmental impact is key part of the Bill and targets,		Food and Farming		production and consumption including fish & shellfish The Bill to include an environmental perspective,		
support and amplify Food Coalition (and vice versa)	Sep-21	Group		reflecting LINK's views.	Aquaculture Group	Scottish Food Coalition
A priority for local and organic food in public procurement						
Support member bodies and the organic stakeholders group work for an organic target, and work to stimulate progress		Food and Farming		Local and organic food in public procurement are prioritised; Local Food Stretagy drafted and	Nourish; Soil	
on the local food strategy announced in PfG	Feb - Sept	Group		implemented.	Association	Organic Stakeholder Group
Eliminate Wildlife Crime in Scotland						
Eliminate wildlife crime by fully resourcing a full-time Wildl	ife Crime Investig	ation Unit				
	feb - Mar;					
Continuing advocacy for a full-time Wildlife Crime Unit, using				Fully resourced wildlife crime unit		
an updated Natural Justice report as a campaign tool	onwards	Wildlife Crime				SSPCA, One Kind
Introduce legislation for grouse moor licensing to protect So	cotland's birds of	prey			Wildlife group on	
Build on public messaging to increase calls for effective					muirburn; Species	
licencing that protects species and habitats	Jan - Apr	Wildlife Crime		Legislation introduced	Champions via Juliet	Revive, OneKind

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Activity / tasks	Timetable	Group leadership	Progress assessment & impact	Outcome	Other relevant LINK Groups	Partners to work with
Continue wider discussion with NatureScot over licensing concerns affecting bat roosts and badgers as well as birds. Include budget advocacy and ensuring NatureScot is adequately funded to do this Launch a thorough review of wildlife crime data collection a	Jan - Dec nd options for sta	Wildlife Crime keholder engagement		Productive relationships maintained and succesful in implementing effective licencing for species future resilience		NS
Review and compare eNGO captured figures and compare with published PS crime figures in the 2019 wildlife crime report. Identify specifc cases and identify recurring themes. Funding for Scotland's Ranger Services	Oct - Dec	Wildlife Crime	Currently parked because of capacity issues	Review laucnhed with LINK member input through this mechanism		PAWS
Investigate the cost and feasibility of a nationwide ranger services across Scotland. Examine the CNPA & LL&TNP models. Understand the outcomes of the SG's pilot with special constables in the CNPA and what drove the	Jul - Sept	Wildlife crime		Funding for Scotland's Ranger Services.	SCRA	
Protect our Freshwater Habitats						
Limit development on floodplains	NPF4					
Produce briefing on free flowing rivers; work with Planning Group on NPF4 responses to protect floodplans from development. Link to advocacy on Nature Network and green & blue infrastructure response Support agricultural practices that enhance freshwater envi	Consultation due feb; breifing April NPF4 response Aut	Freshwater group		Development on floodplains limited.	Planning Group; wildlife Group (Nature Network & biodiversity strat)	
produce briefing on ecol value of small water bodies and riparian habitats and use to inform F and F responses to schemes Maintain membership of REACH	Jan - Dec	Freshwater group		Agricultural practices that enhance freshwater environments supported.	Food and farming group	
Ensure UK REACH regulations keep pace with EU; pursue new regulations; lobby against lowered trade standards	Ongoing	Freshwater group		UK rejoins REACH or effective equivalent in place	Marine Group	
Scotland leads with a progressive and ambitious Green Reco	overy strategy					
Work with SG to produce a GR plan for Scotland that is over arching and non silo'ed	Feb	Green Recovery Group		Scotland has a GR Plan that delivers a truely green recovrey. Ensure we are not co-opted into a non green deal. Use Europe as a persuasion tool Tactics and messages for LINK and stakeholders		Sustainable Recovery Advisory Group members
Build tools and messages for LINK adn partners to use to tackle sector pleasing approach SG is adopting: acknowledge losers in GR and promote Just Transition approach	Feb onwards	Green Recovery Group		identified, using lessons from Just Transistion for effective cross society and sector GR approaches. Collated and promoted examples of good practice		Just Transition
Encourage SG to apply 5 tests to demonstrate green recovery. Promote and Build wider uptake and credibility by SG and media	Jan - Dec	Green Recovery Group		SG Green Recovery strategy demonstrably delivers for environment by meeting 5 tests	Gov Group	
Independently apply the tests to the emerging plans iteratively; develop scorecard; commission end of year report	tests June: produce scorecard Dec: publish	Green Recovery Group		SG Green Recovery strategy demonstrably delivers for environment by meeting 5 tests LINK scorecard on GR progress used by LINK and external partners		

Activity / tasks	Timetable	Group leadership P	Progress	Outcome			
			assessment &			Other relevant LINK Groups	Partners to work with
Strategic objective 2: a strong voice			mpact			Groups	raities to work with
sufficient funding to address the nature and climate emerg	ency.						
Highlight opportunities of parallelling / improving on							
progress down south - Green recovery challenge fund				Nature Restoration fund announced in Scotl	and at rate		
equivalent in Scotland & National Nature Service; access to	Jan - Dec	Green Recovery		able to make significant impact; replacemen	t / access to		
EU LIFE; private investemnt opps explored thr joint event	Event: 26 Feb	Group		EU LIFE funding; increased private investmen	nt	Green Recovery Group	g SFNC; TCV
Compiling an ongoing and growing list of green recovery		Green Recovery		Nature and access are included in green reco	overy		
projects, over the next year or so.	Jan - Dec	Group		actions		SEFF, Wildlife group	
If we see appetite develop to support green training							
ntiative, develop detail on numbers of places, scheme							
practicalities adn demand, which agencies need to be	after feb budget	,		Scotlnad has a fully funded green skills progr	ramme that		
contributing skills training and development needs; SG role	if appetite is	Green Recovery		delivers for nature and builds nature skills fo	r future and		
o encourage employers and others	clear	Group		sector capacity		SEFF, Wildlife group	TCV, SG, SDS, NS
ncreased funding for Scotland's environment agencies and	environmental re	search					
Continue to advcoacte for increased funding to ECLR budget							
to support climate and nature action: Letter to Kate Forbes							
e ECLR budget; ongoing wider funding advocacy	Jan - Sept	Green Recovery group		ECLR budget lines increased			
green recovery to be at the heart of the Scottish National							
NIB: non carbon storage actions - need to help them		, ,					
dentify actions and priorities; advocate for expertise they							
eed on Section 29 Advisory Group; directors with							
xperience in long term effective nature investment							
utcomes		Green Recovery group		SNIB investments support action for climate	and nature	Economics	
Cross check corporate srategies to reflect contributions to				Key corporates in Scotlnad demonsatrbly do	U		Scottish Enterprise, HIES,
GR; influence and encourage race to top thr advocacy		Green Recovery group		on GR adn leading the way for others to follo	OW	Org supporters	SSEB; Aldersgate group; SFNC
unding for nature and climate through the post-Brexit UK	Shared Prosperity	Fund					
U & LIFE funding: complete RSPB led work on LIFE funding;				eNGOs are able to access FPF to pursue land	Iscape scale		
structural funds & BREXIT implications Future Prosperity				projects eNGOS are partners in FPF projects		Wildlife, Green	
und ERDF consultations follow up Emergency funding post	Jan - Mar	SEFF (DL, AC)		Scotland		Recovery Group; SEFF	
Deliver an effective election manifesto able to influence	•						
ext Parliament's Programme for Government							
				Public version of the manifesto is widely use			
Produce a glossy, publicly accessible version of the				members, stakeholders and supporters and	builds public		
nanifesto.	Feb	Governance group		support for LINK asks		All LINK Groups	
	Summer: input						
	and agreed asks						
	published						
ground got of LINIK (only), we wonth to account the Don	Sept: new						
agreed set of LINK 'asks'. we want to see in the Programme						All LINIX C	
or Govt	Govt expected	Governance group		Annual Prog for Govt inclueds all LINK asks	l maka	All LINK Groups	
				All MSPs know about LINK, our priorities and regular contact with Advocacy office and me			
elationship building with MSPs and Ministers post-election	May onwards	Governance group		our key asks	נווט פוט טוו	All LINK Groups	
ndy Ref 2	iviay oliwalus	Governance group		our key asks		All LINK Gloups	
nuy nei z							

Activity / tasks	Timetable	Group leadership	Progress	Outcome		
		'	assessment &		Other relevant LINK	
			impact		Groups	Partners to work with
Organise event/ meeting for LINK members to discuss and						
agree asks for a Ref Challenge	April	Governance group		LINK's new Ref CHallenge scoped in outline		
Keep a watching brief for appropriate time to issue the				LINK provides access to impact of Ref on environment		
Challenge	TBC	Governance group		and raises awareness of this with Parties and voters		
Species Champions	TBC	Governance group		and raises awareness of this with arties and voters		
posico diampiono						
Run a pledge activity to encourage all candidates to sign up						
Provide access to materials to enable all members and					All LINK Groups and	
roups to encourage candidates directly and through public				>80% all candidates sign the pledge Public uses pledge in	·	
o sign up	Mar / Apr launch	Wildlife Group with JC		their own contact with candidates	to be involved	
		,			All LINK Groups and	
esign and launch a new look Species Champion initiative	Jan - May; June				members who want	
hat delivers key LINK asks	launch	Wildlife Group with JC		>80% newly elected MSPs become Champions with LINK	to be involved	MSPs
		•				
Provide opportunties for new MSP Champions to promote	f 1				Wildlife Crime;	
pecies and habitat nature based solutions to cc & other IINK	from June			Species champions promote solutions to key LINK issues	Wildlife; Marine	
sues through site visits, motions		Wildlife Group with JC		inlcuding climate change, persecution, habitat loss etc		MSP Species Champions
Orking with others						
leassess other coalitions to embed nature recovery and	Ion Dos			Nature recovery and access to nature are regularly		
ccess to nature in thier advcoacy	Jan - Dec	Green Recovery group)	included in others' advocacy asks	Wildlife Group	
trategic objective 3: an effective network						
ssess strategic objectives match with Network plan actions				Capacity and resources fit to support reactive		
maximise opportunities across the network and beyond				opportunities and proactive action to achieve network		
nd to fit resources to achieve maximum impact	April	Board		ambitions	Staff; Hon Fellows	
				Cariff and the second of the literature of the LIAM is a second in		
upport effective and resilient staff team through training,	lan Da-	Chaff		Staff team retained at full capacity; LINK is a rewarding	Doord	
60 support and personal development opportunties	Jan - Dec	Staff		place to work	Board	
flaintain up to date work plan to coordinate delivery				Network Plan enables coordination to reduce		
owards network and member priorities	Jan - Dec	Staff		duplication and increase effiency of effort.	Groups	
laintain and build capacity in LINK Groups though				All groups are able to retain suffcient capacity to		
edicated member involvement	Jan - Dec	Groups		achieve Group work plan objectives		
		r ·		• • •		
Maintain and build fundraising to deliver strategic objectives	Jan-Dec	Staff		LINK has sufficient staff capacity to deliver on ambitions		
ontribute to funding bids and funder progress reports as				· ·		
equired	Jan - Dec	Group convenors		LINK and LINK projects are fully funded		
		•		Staff provide the oil to the Group engine and enable		
laintain and build staff capacity to support LINK Groups	ongoing	Staff		effective coordination		
RCS established as independent SCIO with Board and staff	July 21 public			ERCS is independent of LINK, fully operational and with		
am	launch	ERCS Board		healthy financial outlook	Staff	
uild profile for anyironment funding through partnerships				Funding for sector is strongthoned and sufficient to		
uild profile for environment funding through partnerships	ongoing	Chaff		Funding for sector is strengthened and sufficient to meet demands of nature and climate crises	CCCC. Doord	CENT LINK fundors
d sharable comms, eg films	ongoing	Staff			SEFF; Board	EFN; LINK funders
apport profile of sector in delivery on nature, climate,				Sector is recognised and supported in its role in delivering for nature, climate and society and is		
ciety through partnerships; strategic advocacy and				contributing effectively to ambitous targets and actions		
iblications	Jan - Dec	Staff		to meet them	Roard: Hon Follows	Stakeholders; funders; Well being
abilications	Jan - Dec	Jian		to meet them	Board; Hon Fellows	Stakenoluers, funders, Well Being

Activity / tasks	Timetable	Group leadership	Progress	Outcome		
			assessment &		Other relevant LINK Groups	Partners to work with
Work with other networks to build profile for environment	l	l	impact		1	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
within well being agenda, to be in strong position to				Other networks use LINK and member messages and		SDG network & Govt team;
contribute to narrative in 2021	ongoing Feb - June:	Staff		environment is built into all remits		EEB; IUCN; SCVO
Coordinate communications across the network; design and	strategy					
implement LINK comms strategy to amplify member	June onwards:			Comms across LINK is more coordinated and effective,	Comms; Board; Hon	
messages and LINK priorities	implement	Staff		reinforcing key messages and member comms	Fellows	
Coordinate network input to Nature & Climate CoPs	Sept - Dec	Staff team		LINK and members are able to contribute to both CoPs according to resource and predicted impact		SSCS; members
Organise and offer training for members on advocacy and				Members attend annual advcoacy training; other training needs that LINK is in a position to meet are		
other topics as opps and capacity allows Provide meeting space for members to explore agreed priorities and identify actions	Advocacy: TBC	Advocacy team		offered and taken up by members Members attend bi-annual meetings to discuss progress and agree priorities and pivots if needed; informal networking opportunities are offered at least twice a	Groups	
	May; Sept	Staff		year	Groups	
	Feb - May: FFSN			Current campaigns are delivered across the network;		
Agree campaign topics, remit, timescales and outcomes and	Jan - Dec: SSS			new campaigns are supported by membership and		
put in place resources to support delivery Provide regular updates to ensure LINK members have	Others TBC	Staff		resourced for success	All Groups; Board	
access to up to date information relating to all LINK priorities	monthly;			LINK members receive regular updates and find it easy		
and areas of interest	fortnightly Spring: Scottish	Staff		to stay up to date Event opportunities are identified, designed and	Convenors; member C	EOs
Identify and use events to raise awareness, make the case	Environ Reception			implemented in order to maximise advocacy opportunities and to buuld awareness and space for	Groups; Board; Hon	
for change and influence direction on key issues	Jan - Dec	Staff		action	Fellows	
Retain members, and extend network membership to		- 4		Network retains full range of environment interests and	Groups; Board; Hon	
strengthen capacity and reach into key audiences	ongoing	Staff		is resilient, attracting members and supporters	Fellows	
Dovicit Organizational supportor offer and notti-life				Org Supporter offer is reviewed, revised if appropriate		
Revisit Organisational supporter offer and potential for closer working to achieve joint objectives Fund and deliver a cross network EDI initiative, offering	Jan - April	Board		and new org supporters able to help deliver network objectives come on board	Org supporters	
every member support to welcome a much wider diversity				Cross network EDI intiative designed, funded and		
of people into the environmental sector.	Feb - Sept	Staff with member CE	Os	delivered	Members	